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Federal Aviation Administration

### AUG 28 1991

The Honorable Frank **R. Lautenberg**Chairman, Subcommittee on Transportation
Committee on Appropriations
United States Senate
Washington, DC **20510** 

Dear Mr. Chairman:

The enclosed report is submitted in response to the language in Senate Report 101-121 on the Department of Transportation (DOT) and Related Agencies Appropriations Bill for FY1990 concerning a study of the feasibility of establishing regional air-cargo airports to relieve congestion at major airports in the immediate area.

The Federal Aviation Administration has completed the study and has prepared this report to inform the Committee of the results.

Identical letters have been sent to Chairman Lehman, Senator **D'Amato**, and Representative **Coughlin**.

Sincerely,

James B. Buser Administrator

Enclosure

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A Resastality Study of Regionnal Alk-Cargo Airports				
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## **Executive Summary**

The potential of regional air-cargo airports to relieve congestion at major airports in the immediate area has been examined by the Federal Aviation Administration (FAA) at the request of the Senate Appropriations Committee. Senate Report 101-1211 accompanying the Department of Transportation FY 1990 Apprepriations Act called for the study to include the feasibility of establishing an air-cargo airport in the immediate Washington, D.C., area. This report presents the FAA's findings. While a large portion of air-cargo operations is handled at busy air-carrier airports, this activity usually does not add significantly to congestion because cargo flights are few in number and occur during off-peak hours. Many major airports actively encourage cargo because it generates additional jobs and airport revenues. It is estimated that more tham half foffall air cargo is carried in the baggage holds of scheduled airliners, and, under most circumstances, it would be extremely difficult and inefficient to isolate cargo from passenger operations.

The question remains whether an air-cargo airport could succeed if it were developed for other reasons besides relieving congestion, such as to encourage land development or stimulate economic growth. There is no promising model at this time. Substantial efforts to develop Stewart International Airport in Newburg, New York, and Huntsville International Airport in Huntsville, Alabama, have not yet attracted a large part of the aircargo market. The only clearly successful recent examples are the sorting facilities of small-package, express-delivery services, such as Federal Express in Memphis, Tennessee, United Parcel Service in Louisville, Kentucky,

and Airborne Express in Wilmington, Ohio. These facilities are concentrated in a gene graphic area around the Qhio River Valley where flights can be brought together efficiertly to transfer cargo. There may be other opportunities to develop successful cargo airports but they are not apparent at this time. Fort Worth Alliance Airport has been cited as a successful cargo airport, but the airport has not contracted with any all-cargo operator yet. Instead, the airport is operating as a general purpose reliever. Its activity has primarily been general aviation and airline training operations, and its tenants include manufacturers and companies involved in aircraft maintenance. This sort of multi-purpose reliever airport could be feasible in many urban areas.

It is expected that cargo will remain concentrated at very busy airports near major population centers where there is ample capacity available to shippers in the baggage holds of airliners. Air-cargo sorting operations will continue to be located at a few airports that the small-package, express carriers consider to be well located for that purpose. Efforts to develop regional air-cargo airports at other locations will involve considerable expense and financial risk. The least extensive approach may be to initiate civil air-cargo flights at military airfields under surplusproperty or joint-use agreements. Military airfields have many of the attributes needed by cargo airports, including long, strong runways, ample apron area, and good highway access.

The air-cargo industry is dynamic and rapidly growing, and it is recommended that this subject be reconsidered periodically.

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The air-cargo industry is dynamic and rapidly growing, and it is recommended that this subject be reconsidered periodically.

## I — Introduction.

## **Purpose**

This report has been prepared in response to language in Senate Report 101-121 on the Department of Transportation and Related Agencies Appropriations Act for EXI 1990. The Federal Aviation Administration (FAA) was requested to study the feasibility of establishing regional air-cargo airports to relieve congestion at major airports in the immediate area. The study was to include the impact of an air freight and cargo operations facility to alleviate congestion and thereby increase capacity at the major airports in the Washington, D.C., area. This area includes Washington Dulles International Airport, Washington International Airport, and Baltimore// Washington International Airport.

## **Background**

Air traffic delay is a serious problem, and it is expected to worsen because of the widening gap between the capacity of major airports and the traffic these airports are required to handle. According to FAA forecasts, the number of airports where airline delays exceed 20,000 hours annually will grow from 21 in 1988 to 41 by 1998 unless major capacity improvements are made to the national airport system. In addition, 15 airports will incur between 50,000 and 100,000 hours of airline aircraft delays annually by 1998 as opposed to just 5 today.

The top 100 airports in the U.S. account for 90 percent of the airline passengers enplaned, and the number of enplanements is projected to grow by 56 percent over the next 10 years. Aircraft operations (takeoffs and landings) at these same 100 airports are expected to grow by 36 percent during that same period to accommodate the increase in passenger demand.

Both the quality and cost of air service are strongly tied to aviation system capacity. In the dozen years since airline deregulation, real air fares have declined, and the airlines' emphasis on the huband-spoke system has improved the service to many cities. System capacity must continue to grow to allow for airline competition if this trend is to continue.

Large capacity gains result from the construction of new runways and new airponts. For example, the new Denver airport will increase capacity and reduce congestion in Denver as well as reduce delays system-wide. However, at a cost of over \$2.5 billion for a new airport

like Denver, it will be a challenge to finance and build others. New runways at existing airports also face opposition because of their environmental impact as well as their cost. In addition to new construction, other alternatives to increase capacity need to be investigated.

The FAA and the aviation industry have been working on a wide variety of alternatives to enhance capacity. These alternatives include: improvements in approach procedures and airspace planning and design, applications of new technology that have emerged from Research, Engineering, and Development (RE&D) programs, and solutions developed through free market influences, such as potentially new connecting hub airports, reliever airports, and expanded use of existing commercial service airports. The concept of developing regional aircargo airports, separate from the major passenger hub airports, has been proposed as an alternative that could reduce congestion and delay at major airports.

The dynamic growth in the passenger side of the air transportation industry since deregulation and its impact on capacity have been well-documented and publicized. The air-cargo segment of the industry, on the other hand, has not been as well-studied, even though its growth has also been remarkable. There is some concern that rapidly expanding cargo operations at the major hub airports will add to the problems of congestion and delay these airports are experiencing as a result of expanding passenger operations. However, this study has found that all-cargo operations do not add to congestion and delays because these operations occur primarily in off-peak hours.

## Study Methodology

Various means were used to conduct the study, as summarized below:

- A thorough literature search (magazines, journals, technical papers and reports) was performed.
   Sources in the airlines, aiheaggo carriers, and airports were located and interviewed.
- Air-cargo and passenger data, including historical and forecasted growth, current volumes, and operations were gathered.
- The contribution of air-cargo operations to major air carrier airport congestion and delays was analyded.

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Air-Cargo: Airports		

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exceeded the growth rates of the U.S. economy. But, many structural problems emerged to create a massive shift in market power. A primary factor was the seven consecutive years of losses on all-cargo operations suffered by the U.S. domestic airlines. During this time, three airlines discontinued freighter service completely and two others downsized considerably. Domestic all-cargo service was reduced by approximately 50 percent. To a great extent, these losses were caused by the jump in fuel prices experienced in 1973-74 and by artificially low domestic freight rates set by the CAB. This was compounded by the entry of passenger wide-body aircraft into the cargo market. These aircraft, with their huge belly holds, created a large excess of air-cargo capacity.

The down-sizing of all-cargo service caused the freight forwarders, who required and could no longer get high volumes of overnight lift, to seek new solutions. Most decided to provide their own dedicated lift, rather than depend on passenger carriers that provided coverage for barely 65 percent of the U.S. domestic air-cargo/express marketplace, and whose shipment, tracing, and tracking systems were at best rudimentary and inadequate.

### **Post Deregulation**

During the past 15 years, there has been a dramatic change in the composition of the carrier group providing all-cargo aircraft services. This is largely due to the deregulation of the air-cargo industry in 1977. Because of the exceptionally high and sustained growth rates in traffic and revenues since deregulation, the U.S. freighter fleet today is much larger than it ever was.

The emergence of the integrated air express business has been particularly significant. Started by DHL, and continued with remarkable success by Federal Express, air express has been one of the fastest growing segments of the air-cargo industry. By and large, the new carriers do not depend on forwarders, consolidators, or other third parties to provide their traffic, as was the case for the passenger/combination carriers and the scheduled all-cargo carriers before deregulation. Much of the expansion of the U.S. freighter fleet is due to this integrated, air-express segment of the industry. A parallel development since deregulation has been the growth of cargo charter airlines. Many of the freight forwarders contract all their flight operations to several of these carriers.

In summary, the major U.S. passenger/combination carriers, with the exception of Northwest, have \$uspended all-cargo operations. With the buyout of Flying Tigers by Federal Express, the last pre-deregulation all-cargo carrier has succumbed. In 1977, the all-cargo/express carriers represented approximately 15 percent of the total cargo jet lift capacity. By the end of 1987, the all-cargo/express industry's fleet of 355 jets accounted for approximately 75 percent of the total cargo jet lift capacity. This trend has continued, with the all-cargo/express carriers growing at a rate of approximately 15 percent per year.

### **Current Status**

Today the air-cargo/express industry provides overnight express service to and from victurally every zip code in the country. Customer service features, such as state-of-the-ant tracing and tracking capability, on-call pick-up service, Saturday service, residential coverage, money-back guarantees, and automated billing and reporting systems, among numerous other advances, are innovations since 1973.

The industry is highly competitive. Rriting is a powerful marketing tool in terms of building volume and gaining market share. The growth and development of this industry structure has been significantly beneficial to all shippers and consumers throughout the United States. Air freight costs to the shipper have actually declined since 1980.

Services of the air-cargo/express industry have been a major factor in bringing small communities and rural America into the mainstream of economic growth. New manufacturing and high technology plants, along with medical and research centers, are being attracted to low capital/production cost areas of the country, at least in part, because they are provided regular express transportation access to every other corner of America, and most parts of the world.

Passenger airlines are no longer a major presence in the small package express market, but they continue to dominate the airport-to-airport movement of large shipments. Interviews with industry specialists, air carriers, airports, and others indicate that approximately 60 percent of all air cargo is still carried as belly cargo on scheduled airliners.

Despite this high percentage of ton-miles flown, the passenger/combination carriers account for only

13 percent of the air-cargo/express revenue in domestic markets due to wade dispartities in yield, according to a study by Leeper, Cambridge, & Campbell, Inc., called The All-Cargo Air Carrier Industry: Its Economic Impact and Future Needs. Traditional passenger/combination carriers have increased their system freight and express traffic by only 12.7 percent since 1977. Domestic revenue ton-milles have actually declined by 10.5 percent, while international freight and express ton-miles increased 53.4 percent.

Table 1 shows the average annual growth from 1980 to 1988 for U.S. airline freight traffic. The major growth has been in the express carriers, and the growth in international operations has been much greater than that for domestic operations.

This international market has attracted a host of foreign competitors to the U.S. carriers. According to the September 1990 issue of Cargo Facts, of the top 10 freight carriers in 1989, seven were foreign flag carriers. These foreign flag carriers are still aggressively seeking business in the U.S., as reflected by the opening of major new cargo terminals at several U.S. airports and the acquisition of new 747-400F freighters.

TABLE 1 U.S. AIRLINE FREIGHT TRAFFIC

	Revenue To	on Miles in Millio	ons	
	1980	1984	1988	Average Annual <b>Growth</b>
Domestic				
Schedulad	3,273	3,558	3,660	1.4%
Charter	291	615	251	-18%
<b>Express</b> carri ers	312	1.338	3.543	315fi 5 <b>%</b>
Subecasi	3, 876	5,511	7,453	8.5%
International				
Schmiulad	2,466	2,989	4,788	8.6%
Charter	508	524	1,191	11.28
Subtotal	2,974	3,512	5,979	9.1%
Total U.S. Airlines				
Schaduda	5,739	6,546	8,447	5.0%
C'harter	799	1,139	1,442	7.7%
Express tiers	312	1.338	3.543	35.5%
Grand Total	6, 850	9,023	13, 432	8.8%

Source: Backing, Wholld Air Gargo Fibracast

13 percent of the air-cargo/express revenue in domestic markets due to wade dispartities in yield, according to a study by Leeper, Cambridge, & Campbell, Inc., called The All-Cargo Air Camier Industry: Its Economic Impact and Future Needs. Traditional passenger/combination carriers have increased their system freight and express traffic by only 12.7 percent since 1977. Domestic revenue ton-milles have actually declined by 10.5 percent, while international freight and express ton-miles increased 53.4 percent.

Table 1 shows the average annual growth from 1980 to 1988 for U.S. airline freight traffic. The major growth has been in the express carriers, and the growth in international operations has been much greater than that for domestic operations.

This international market has attracted a host of foreign competitors to the U.S. carriers. According to the September 1990 issue of Cargo Facts, of the top 10 freight carriers in 1989, seven were foreign flag carriers. These foreign flag carriers are still aggressively seeking business in the U.S., as reflected by the opening of major new cargo terminals at several U.S. airports and the acquisition of new 747-400F freighters.

TABLE 1 U.S. AIRLINE FREIGHT TRAFFIC

	Revenue Ton Miles in Millions				
	1980	1984	1988	Average Annual <b>Growth</b>	
Domestiic	2,00	2,0,	1,00	0.0	
Schehul&d	3,273	3,558	3,660	1.4%	
Charter	291	615	251	-18%	
Express carriers Subscript	312 3,876	1,338 5,511	3,543 7,453	<u>3156: 5%</u> 8 5%	
International					
SCHMIUIL:	2,466	2,989	4,788	8.6%	
Charter	508	<u>524</u>	1,191	11.28	
Subtotal	2,974	3,512	5,979	9.1%	
<b>Total U.S. Airlines</b>					
Scheduled	5,739	6,546	8,447	5.0%	
C'harter	799	1,139	1,442	7.7%	
Express tiers	312	1.338	3,543	<u>35.5%</u>	
Grand Total	6, 850	9,023	13, 432	88%	

Source: Backing, Wholld Air Gargo Fibracast

A Feasibility Study of Regional Air-Cargo Airports	

—— 18 ——

## III — Regional Air Gargo Centers

## **Description of the Concept**

The concept of developing regional air-cargo centers has evolved over a number of years, primarily as a result of successful examples of integrated, small-package, express carriers deliberately choosing less congested airports, away from major metropolitan areas, as their primary and regional hubs. When studying the problems of congestion and delay at major air carrier airports, cargo operations appear to be separate from passenger operations, that is, an entity that could be moved to a less congested airport relatively easily. The rationale for this separation is that all-cargo aircraft require take-off, landing, and runway time that could be used by passenger aircraft. A corollary of this is that cargo operations use valuable ramp space, and their warehouses and cargolhandling facilities occupy potential passenger terminal space.

If it is to be part of the solution to congestion and delay, a regional air-cargo center must be far enough from the major metropolitan airports to avoid any interference with, and delay of, aircraft on approach to, or departure from, these airports. At the same time, it must be close to the metropolitan area and have good access to highway systems in order to support the overnight and one-on-two-day delivery requirements of air freight. This would enable the center to serve its customers through a hub-and-spoke network of feeder airlines and road feeder services designed to reach outlying points. For a regional air-cargo center to be successful, the lack of infrastructure congestion and ease of access must improve cargo handling sufficiently to attract cargo customers and operators from the metropolitan airports.

Stewart International Airport, New York, and Fort Worth Alliance Airport, Texas, are often cited as examples of regional air-cargo centers. However, Fort Worth Alliance, which opened in early 1990, has not established air-cargo carrier operations as yet. Several air-cargo carriers do have operations at Stewart, and some of them have expansion plans. Currently, however, there are only a few all-cargo operations each day at Stewart. Huntsville International Airport, north of Bitmingham, Alabama, with its International Intermodal Center, is another example of what could become a regional air-cargo facility. But, it too has only a few

all-cargo flogicus each day. (Each of these examples is described in more detail in Section HL) None of these aimpoots has been able to relieve congestion and delay by attracting air-cargo operations from nearby air carrier airports.

# Developing a Regional Air-Cargo center

## Advantages

### **Capacity Enhancement**

Besselse there are so few all-cargo flights, regional aircargo centers are also able to accommodate a large number of operations by General Aviation (GA). The latter, in fact, may be of more benefit to capacity enliancement. GA pilots are often eager to avoid congestion and delay at busy air-carrier airports. Relocating GA aircraft from congested airports can free up slots for use by the air carriers.

### **Economic Development**

Airports, including regional air-cargo centers and industrial airports, may act as magnets for business development. The example of Fort Worth Alliance Airport is described in Section HI. Facilities of this type may attract industries that are related to the aviation industry!, that use lists Hin Time (HII) inventory control systems, or that deal in perishable goods imported from or exported to overseas markets, among others.

## Preparation for the Future

The consensus among aviation experts is that air cargo will combinue to grow in the future. Those Nanons which prepare for this situation will be in a better position to deal with the increase, dominate the transportation market, attract industry, and obtain overall economic benefits.

#### Joint Mise

Military air bases lend themselves to air-cargo use under surplus-property or joint-use agreements. The numbers are usually able to accommodate even the largest cargo jets. Most of the necessary infrastructure (highways, buildings, sewage, electricity, water, etc.) is already in place. In those areas where joint use is contemplated, a fimited number of cargo operations may be less disruptible to military operations than passenger traffic.

One serious obstacle is aircraft noise, because aircrafgo carriers often operate at night and may use older and noisier aircraft than passenger airlines.

### **Disadvantages**

cost

Although new regional air-cargo centers do not cost as much as passenger airports, the expense is considerable (see Section III, Cost Estimates) and income may be much lower. Conversion of existing airports is some what less expensive, but the costs are still substantial.

**Space** 

There are very few remaining sites for new airports close enough to major metropolitan areas to serve as regional cargo centera. During the last thirty years, urban development has taken up most of the available land. Areas which are available tend to be remote and do not possess the necessary infrastructure. The most likely alternative would involve conversion of an existing airport, but few are ideally located for this purpose.

#### HOCALITACIONE

Regional air cargo centers must be served by a well-developed highway system. They must be supported by sewage, water, electricity, and telephone systems. Taking the Fort Worth Alliance Airport as an example, the infrastructure enhancements necessary to support the facility are projected to cost at least twice what the airport facility itself cost.

### **Operational Efficiency**

All-cargo operations are not easily separated from passenger operations. Fully 60 percent of air cargo is still moved as belly cargo. Since belly cargo is carried on passenger aircraft, it must remain at the air carrier airports. Separation of alk-aargo and belly cargo will force agents and freight forwarders who deal in both types of operations to maintain facilities at two or more locations. In addition, they will lose at least a certain degree of flexibility in deciding whether to send a particular cargo shipment as belly cargo or on an all-cargo aircraft.

## **Airport Efficiency**

Most all-cargo/express flight operations are conducted late at night or early in the morning (about 1000 p.m. to 7:00 a.m.). According to a study by Leeper, Cambridge, & Campbell, Inc., fully 66 percent of the all-

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cargo VERSUS belly cargo varied widely from airport to airports. Airports which serve as hubs/sorting centers for integrated air-express operations, such as Memphis and Ontario, have a high percentage of their cargo volume carried on all-cargo flights, 61 percent for Memphis and 93 percent for Ontario. In general, airports with a predominantly domestic market served by the integrated express cargo carriers have about 60 percent of their cargo volume carried by all-cargo aircrafft. However, for those airports which serve as origin/destination centers, especially for overseas flights, the percentage of all-cargo to belly/combi cargo is reversed, 60 percent belly/combi and 40 percent all eargo. These latter figures are in line with the world air-cargo capacity figures in Boeing's World Air Cargo Foreaast, 60 percent passenger (belly/ combi) and 40 percent freighter.

Facilities Required

RunWayS

In order to support a regional aix-cargo center, an airport should provide certain basic facilities.

Given the importance of international operations in the air-cargo market, the runway should be 10,000 to 12,000 feet long and 150 feet wide and have the necessary strength to support the take off of a fully-loaded freighter on a long-haul, non-stop intercontinental flight. The operational takeoff length of the runway at Alliance Airport is 9,600 feet. Stewart International Airport in New York extended their runway to 12,000 feet to suppport international operations. Huntsville International Aimport is extending one of their runways from 8,000 feet to 10,000 feet to accommodate international wide-body cargo aircrafft. Runways and taxiways also need to be designed with the necessary pavement strength to support very heavy aircrafft. Boeing's newest cargo plane, the 7474400F freighter, has a maximum takeoff weight of 870,000 pounds.

**Landing** Aids

One of air cargo's most significant attributes is ontime'delivery. A regional air-cargo airport should have the facilities to provide continuing and reliable operations during weather conditions that restrict visibility during takeoff and landing. These may include an air traffic control tower (ATCT), an airport surveillance radar (ASR), and an appropriate instrument landing system (ISS) and associated landing light systems.

## Freight Storage and Movement

To receive, store, and distribute cargo, an airport must have the apron space and cargo buildings neaessary to accommodate the cargo operators, customs service, brokers, and freight forwarders. These buildings may be built by the airport authority and leased to the cargo operators, built by the operators themselves, or they may be built and leased out by a third-party franchisee.

## Transportation

In order to function as a true regional air-cargo center, the airport must have convenient access to interstate highways, preferably bothmouth-south and east-west. Railheads are also desirable.

### support Infrastructure

All those facilities necessary to support an intensive cargo operation need to be in place. These include, but are not limited to, modern high-capacity telephone trunking and switching systems, environmentally approved waste-disposal systems, and adequate electric power and water for current and future needs.

### Labor

Such a facility needs access to a readily available, reasonably priced, at least semi-skilled labor market. This labor market should be located relatively close and should contain sufficient numbers to staff operations at least in the near-term.

## **Cost Estimates** (

**New Facilities** 

It is difficult to develop cost figures for a new airport without knowing something about the specific airport site. Construction costs depend a great deal upon local construction and labor costs, land value, terrain, obstructions, and other factors which can vary widely from site to site.

Given the problems in developing cost estimates without knowing the specific site, it is useful to look at recent examples of construction costs for runways, access roads, and terminal facilities at airports around the country.

The Fort Worth Alliance Airport was completed in 1990. According to the Perot Group, the runway, with an operational takeoff length of 9600 feet, two parallel taxiways, large terminal area apron, and the service and

access roads, cost \$39 million to construct, not including land costs. The runway pavement strength is designed to Support an airplane gross weight of 870,000 pounds, the maximum takeoff weight of Boeing's newest cargo plane, the 747-400F freighter. An Instrument Larding System (ILS), associated landing lights, and FAA tower will add about \$6 or \$7 million. A highway interchange with the nearby interstate highway cost about \$6 million with the associated bridge, ramps, and frontage roads. (According to the Alabama Highway Department, a more complex interstate highway interchange being built to improve access to Huntsville International Airport in Alabama will cost \$17 million.) Access roads (six lane) beyond the immediate boundary of the airport and connecting the airport with the interstate in left change and other public highways cost about \$8 million per mile. Vital infrastructure support systems cost as follows: waste water treatment plant - \$125 million; power supply system - \$10 million; telecommunications system - \$3.4 million; water supply system - \$4.5 million

The construction cost for the necessary cargo terminal facilities, including ramp space for the aircraft, buildings for the handling and temporary storage of cargo, and loading docks for the trucks that pick up and drop off cargo, must also be considered. The Huntsville International Intermodal Center reports that a 50,000 square foot cargo facility completed in April 1990 at Huntsville International Airport cost approximately \$1.6 million A much larger 300,000 square foot cargo complex at Washington Dulles International Airport, currently scheduled for completion in the fall of 1991, will cost nearly \$21 million, according to the Washington Airports Task Force.

It is unlikely that any airport will be built to serve only as a regional air-cargo center, so facilities will probably be necessary to serve general aviation and other traffic. In addition to the cargo terminal facilities, an airport would require at least the minimum operations and passenger ramp and terminal facilities for general aviation, business and corporate aircraft, and small commuter or air-carrier passenger operations. As an estimate of the cost for a small passenger terminal, construction of a new 640 foot long, 90 foot wide concourse at Huntsville International Airport will cost about \$12 million, according to the Huntsville Madison County Airport Authority. This concourse will accommodate

10 jet aircraft parking positions and four commuter aircraft parking positions.

A November 18, 1990, newspaper article in the Raleigh, North Carollina, The News and Observer describes the proposed development of an "air-cargo and manufacturing complex" in North Carolina, much like the regional air-cargo center discussed above, with an adjacent industrial park. The cost to develop the entire complex, with "2 two-millelong runways... surrounded by manufacturing plants and air-cargo firms," is given as \$250 to \$400 million. This probably represents a fair assessment of the cost to develop any such industrial airport facility considering the acquisition of property; installation of road, sewer, water, electrical and other support infrastructure; and construction of an airfield that would support long-haul international flight operations.

# Converting and Improving an Existant Airport

Costs for converting and improving an existing airport vary so widely that citing such costs is hardly instructive. Some of the estimated costs only for runway and taxiway extensions in various airports, which could be considered as regional air-cargo centers in the Washington area, are given in Section V. To these costs must be added all the expenses for infrastructure upgrades, road access, and so forth. While it is unlikely that upgrades of existing facilities would be as costly as the construction of new facilities, the costs can be expected to be substantial.

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FIGURE 2 FORT WORTH ALLIANCE AIRPORT (AFM)

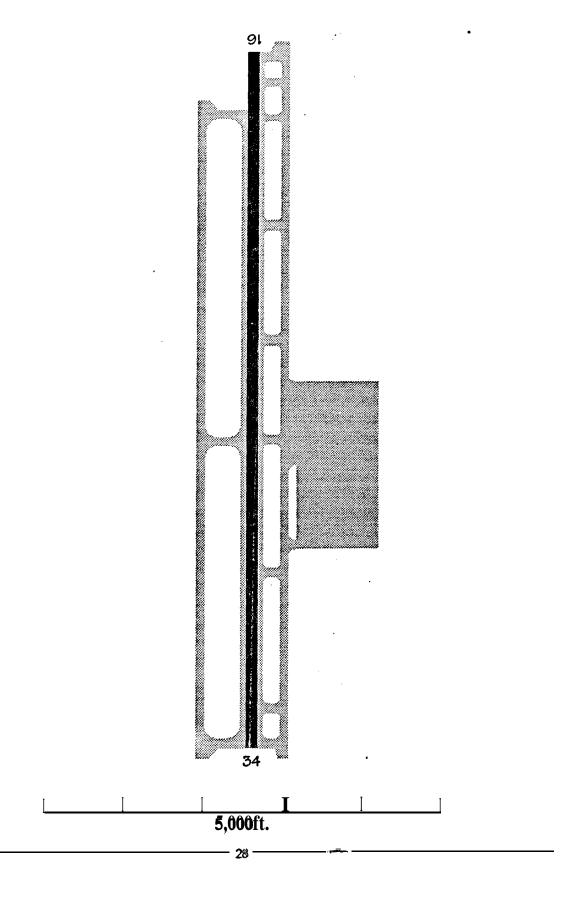


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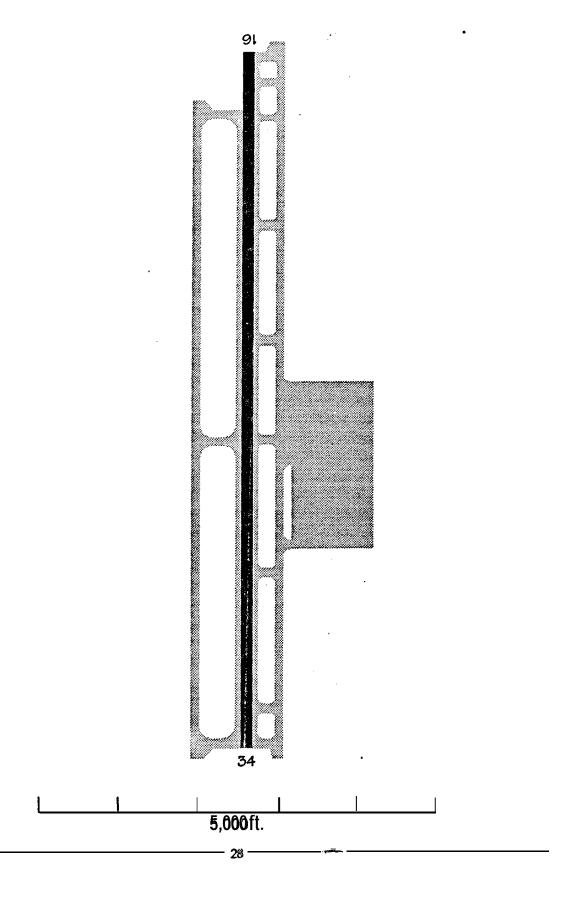


FIGURE 3 STEWART INTERNATIONAL AIRPORT (SWF)

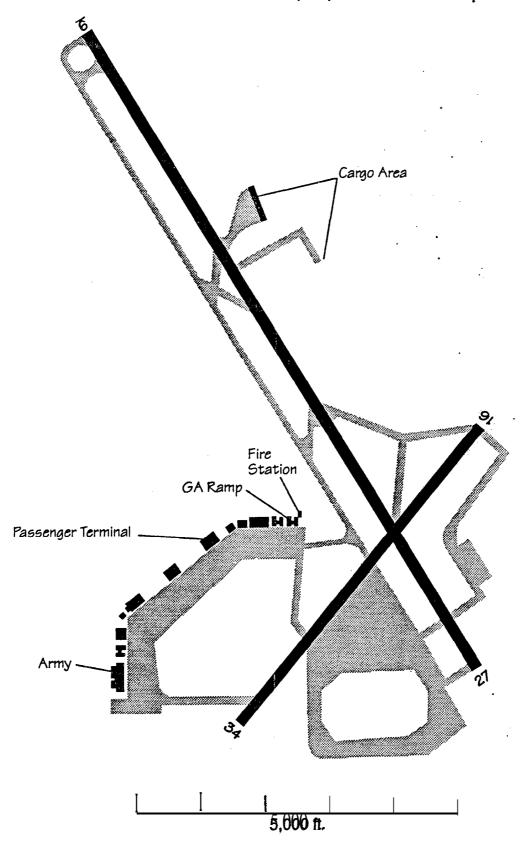


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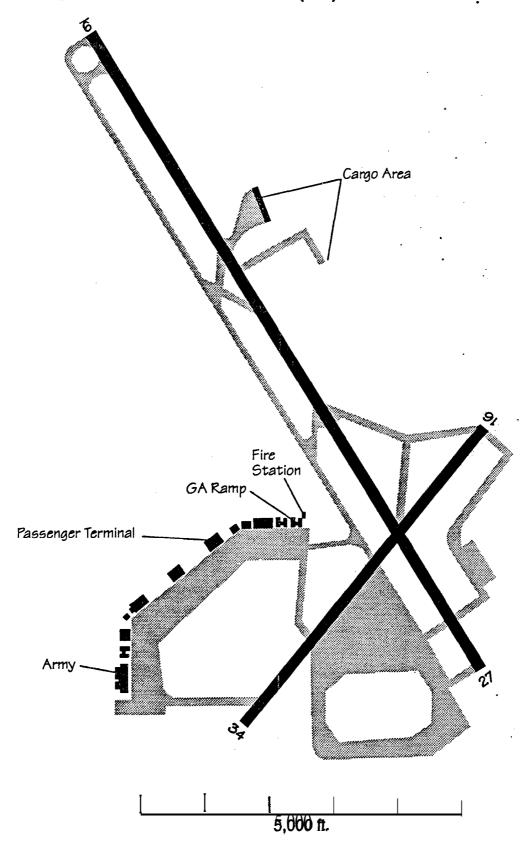
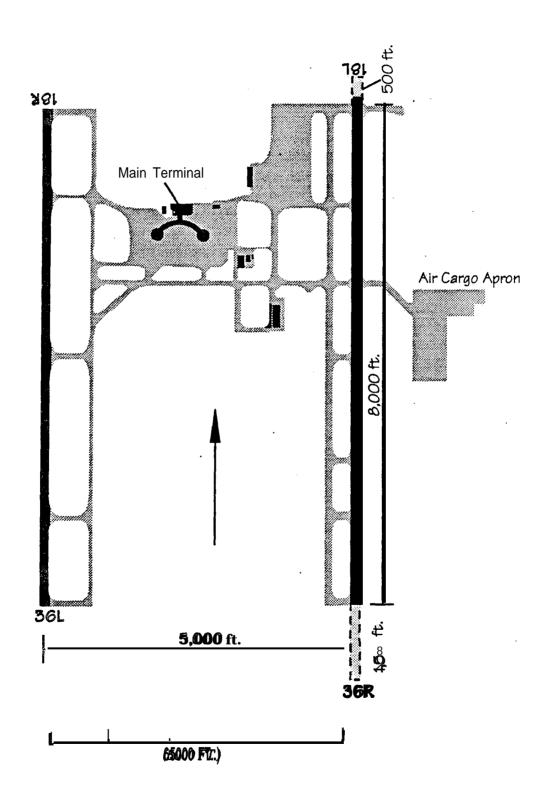


FIGURE 4 HUNTSYNLE INTERNANGUALIAMORRI (HSV)



# Huntsville Internatitival Airport (HSX)

Huntsville, a regional commuter airport (Figure 4), and its associated industrial park were completed in 1967. It has two 8,000 foot parallel runways with 5,000 foot separation, permitting simultaneous independent ILS operations. The east runway is to be extended to 10,000 feet. With 4322100 passenger enplanements in 1988, Huntsville ranked 110th among U.S. airports.

Huntsville International Airport has every intention of becoming an intermodal cargo center for the south. In the early 1980's, the Huntsville-Madison County Airport Authority decided to go ahead with plans to pursue the cargo market in order to increase the utilization of the airport and create jobs. As a direct result of this decision, the International Intermodal Center was completed in December 1986, after a phased construction program that cost about \$13 million. Money for the project came from FAA grants-in-aid under the Airport Improvement Program (AIF) and from grants by the Economic Development Administration and the Appalachian Regional Commission, while about one-third of the funds were raised through airport revenue bonds. The International Intermodal Center provides services for receiving. transferring, storing, and distributing containerized air, rail, and truck cargo. While most cargo is rail/truck traffic, a new air-cargo building was completed in April 1990 to accommodate more air traffic. And, there are already plans to expand this facility. Airborne Express, Consolidated Freightways/Emery Worldwide, Burlington Northern, and Panalpina/Cargolux provide all-cargo services at the airport. Huntsville handles about 8 million pounds of cargo annually, with more that 85 percent of the cargo (by weight) carried by the all-cargo carriers. Also located at the airport is the Huntsville-Madisom County Jetplex Industrial Park, which, in addition to many businesses and industries, houses U.S. Customs, a Free Trade Zone (FIZ), and an industrial bond financing operation.

The Huntsville-Madison County Airport Authority, which includes the Huntsville International Airport, the International Intermodal Center, and the Jetplex Industrial Park, is a self-sufficient entity. No tax dollars from the city, county, State, or Federal Governments are used to support its operations. Grants and entitlements have been used for capital improvement projects, and the additional funds required have been raised through airport revenue bonds. In an economic impact study completed for the year 1988, the airport and businesses

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## IV — Analysis of Air-Cargo 0 perations

# Cargo Operations and Their Contribution to Delay

In analyzing cargo operations and the extent of their contribution (or non-contribution) to delay, it is important to differentiate between two types of cargo operations, belly-or combi-cargo and all-cargo. Belly cargo carried on passenger aircraft and cargo carried on combination cargo/passenger (combi) aircraft are considered passenger operations because these operations will continue whether cargo is carried or not. Cargo operations actually contribute to delay only if they are flown by all-cargo aircraft during peak hours. The approach of this study has been to consider only these all-cargo operations in the delay analysis. This has created problems in data gathering, because many airports do not maintain records of the number of flights by all-cargo aircrafft.

Table 2 shows the U.S. airports with the greatest volume of cargo traffic (in total freight tonnage) and also includes selected airports with significant cargo operations, such as the major and regional hubs for the integrated express carriers. The information in the table is based on data from calendar year 1988, because that is the latest year for which published data is available. The table also includes the percentage of all-cargo to total operaticals for the limited number of airports that reported all-cargo operations as a discrete category. At those relatively uncongested airports that are hubs for the integrated express cargo carriers, all-cargo operations represent only about 15 percent of the total aircraft operations. At other airports, all-cargo operations are normally less than 4 percent of the total. Even at John F. Kennedy International Airport, which is number one in total cargo tonnage, all-cargo operations are only 6 percent of total operations.

Table 3 shows the airports in the U.S. with the highest percentage of operations delayed 15 minutes or more. The three New York area airports are among the top five airports in terms of aircaaft delay. Of the Washington, D.C., area airports, only Washington National appears on the table. (And, as discussed below, Washington National does not have any all-cargo operations.)

Table 4 compares the statistics from Tables 2 and 3. It is interesting to note that, of the top ten airports with the highest percentage of delay, 6 are in the top ten in cargo

TABLE 2 ENPLANED AND DEPLANED FREIGHT AND MAIL, INCLUDING EXPRESS — YEAR ENDING 12/31/88

			Total Freight	Total Freight	Total	All cargo	<b>%</b> Cargo
ID	Mrport	Ranked by Cargo Tonnage	Metric Tons	Short Tons	<b>9</b> ps	@ps	@ps
ifk	NY-John F. Kennedy Intl	#1 in total cargo <b>enplaned/daplamed workhādā</b>	1,299,104	1,431,613	304,490	18,343	6.02%
LAX	Los Angeles Inti	#4 in total operations & targo enplaned/deplaned workthvide	1,099,522	?, <b>2</b> 41,673	622,427		
ORD	Chicago@fHare Intl	<b>(%)</b> in operations & <b>(%)</b> in total cargo <b>work/twilde</b>	906,928	999,435	803,4553	15,356	1.91%
MIA	Miamii Intl	#6 in total cargo enplaned/thephianed workfielde	740, <b>28</b> 0	815,789	364,476	54,670	1\$.00%
SDF	<b>Swidtend Field,</b> KY	UPS hub and #9 in total cargo enplaned/deplaned worldwitte	701,5022	773, <b>05</b> 5	159,958	25,476	15.93%
ATL	Atlanta-Hartsfiëld Intl	#2 in operations & #/12 in total cargo workfwice	598,365	659,398	778,77 <del>9</del>		
SFO	San Francisco Intl	#8 in operations & #13 in total cargo worldwildle	578,249	633,924	452,005		
DAY	Dayton Intl, OH	Emery hub, #16 in total cargo worldwide	S00,031	551,034	214,39911	32,488	15.15%
ewr	New York-Newark Inti	Fed <b>Ex rgnl</b> hub, #11 8 in total cargo worldwide	45 <b>4,668</b> 11	501, <b>05</b> 58	370,3311	12,857	3.47%
BOS	Boston-Logan Intl, MA	#11 in operations & #21 in total cargo worldwide	320,156	352,812	414,968	9,001	2.17%
<b>FWA</b>	Ft Wayne <b>Muni,</b> IN	Burlington Air Exp hub, #22 In total cargo wdddwfitte	318,9822	3511,518	121,398	14,128	11.64%
DEN	Denver-Stapleton Intl	#6 in operations & #25 in total cargo worldwide	290,387	320,006	503, <b>09</b> 5		
ONT	Ontario <b>Intl,</b> CA	UPS rgnl hub, #28 in total cargo workdwikte	259,775	286,272	138,554		
i#¥ <b>D</b>	Indianapolis Intl	CF Air Freight, Arrow, Fedex rgnl hub, #31 in world cargo	236,242	263,339	220,234		
SEA	Seattle-Tacoma Intl	Air-Sea-Land intermodal center	227,200	250,374	315, <del>9444</del>		
PHL	Philadelphia lotti	UPS rgnl hub, #12 in operations & #33 in cargo woddwide	219,535	241,928	414,9002		
DFW	Dallas-Ft Worth Intl	#4 in total operations workswide	201,601	222,164	675,060		
OAK	Metro. Oakland Intl, CA	Fed Ex/UPS rgnf hubs, #15 In operations & #38 in cargo	189,424	208,745	400,188	19,786	4.94%
IAD	Washington-Dulles Intl	Major Washington, DC, area airport	166,443	183,4200	231,113	7,064	3.06%
SMA	Baltimore-Washington Intl	Major Washington, D.C., area airport	145,74D	160,613	<b>3</b> 07, <b>879</b>	8,100	2.63%
<b>QVC</b>	Greater Cincinnati Intl	DHL hub, #40 in operations & #48 in cargo worldfvide	143, <b>69</b> 6	158,353	<b>272,69</b> 5	15,484	5.68%
ILN	Wilmington, OH	Airborne hub, privately owned	109,623	1120,805	<b>21,89</b> 4 b	21,675	<b>99.00</b> %
LGA	New York-La@uardia	Major New York area airport	1106,188	117,019	<b>3</b> 62, <b>07</b> 2	359	0.1 <b>0</b> %
MEM	Memphis <b>inti</b>	Main Fed Ex hub, #24 in operations & #81 in total cargo worldwide	64, <i>77</i> 5	71,382	<b>353,09</b> 1	54,7 <b>06</b>	15. <b>49</b> ‰
DCA	Washington National	Major Washington, DC, area airport	64,390	70,958	322,403		
LCK	Rickenbacker ANGB, OH	Fed Ex langue cango hub, formerly the Flying Tiggers hub	29,824	32,866	a ) <b>44,000</b>	11,000	25.00%
SWF	Stewart Intl, NY	CF/Emery & Airborne regional hubs; planned as NYC reliditer	18,0411	119,881	81,797	3,223	3.94%
BGR	Bangor <b>inti,</b> ME	Planned as east coast cargo reliever	527	5811	128,436	272	0.21%

a) **Emplaned** tons only.

b) Estimate provided by Airborne Traffic Management; FAN/RSPA Airport Activity Statistics of Certificated Route Air Carriers.

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			Total Freight	Total Freight	Total	All cargo	<b>%</b> Cargo
MO	Mrport	Ranked by Cargo Tonnage	Metric Tons	Short Tons	<b>9</b> ₽€	<b>0</b> ps	<b>Ops</b>
jfK	NY-John <b>F.</b> Kennedy Inti	#1 in total cargo enplaned/deplaned workskivide	1,299,104	1,431,613	304,490	18,343	6.02%
LA%	Los Angeles Inti	#4 in total operations & targo enplaned/deplaned workblvide	1,099,522	? <b>,211,67</b> 3	622,427		
ORD	Chicago Of Harre Intl	(1) in operations & #5 in total cargo worldwilde	906,928	999,435	803,453	15,356	1.91%
MIA	Miamii Inti	#6 in total cargo enplaned//thepianeed www.kdvlvide	740, <b>280</b>	815,789	364,476	54,670	15.00%
SDF	Senidiand Field, KY	UPS hub and #9 in total cargo enplaned/deplaned worldwitte	701,5022	773, <b>05</b> 5	159,958	25,476	15.93%
ATL	Atlanta-Hartsfiëld Intl	#2 in operations & #/12 in total cargo workfwicle	598,365	659,398	778, <del>779</del>		
SFO	San Francisco Intl	#8 in operations & #13 in total cargo worldwildle	572,249	633,924	452,0005		
DAY	Dayton Intl, OH	Emery hub, #16 in total cargo worldwide	S00,031	551,034	214,390	32,488	15.15%
ewr	New York-Newark Intl	Fed <b>Ex rgnl</b> hub, <b>#1</b> 8 in total cargo worldwidde	45 <b>4,668</b> 11	501 <b>,0</b> 00	370,3311	12,857	3.47%
BOS	Boston-Logan Intl, MA	#11 in operations & #21 in total cargo workdwide	320,156	352,812	414,968	9,001	2.17%
FWA	Ft Wayne <b>Muni,</b> IN	Burlington Air Exp hub, #22 In total cargo wdddwfitte	318,9822	351,\$18	121,398	14,128	11.64%
DEN	Denver-Stapleton Intl	#6 in operations & #25 in total cargo workhwide	290,387	320,006	<b>503,09</b> 5		
ONT	Ontario Intl, CA	UPS rgnl hub, #28 in total cargo worldwidte	259,775	286,272	138,554		
i#YD	Edianappäs Intl	CF Air Freight, Arrow, Fedex rgnl hub, #31 in world cargo	236,242	263,339	220,234		
SEA	Seattle-Tacoma Inti	Air-Sea-Land intermodal center	227,200	250,374	315, <del>9444</del>		
PHL	Philadelphia ltdl	UPS rgnl hub, #12 in operations & #33 in cargo woddwide	219,535	241,928	414,9022		
DFW	Dallas-Ft Worth Intl	#4 in total operations workswide	201,601	222,164	675,060		
OAK	Metro. Oakland Intl, CA	Fed <b>Ex/UPS rgni</b> hubs, <b>#// 5</b> In operations & <b>#/38</b> in cargo	189,424	208,745	400,188	19,786	4.94%
IAD	Washington-Dulles Intl	Major Washington, DC, area airpoet	166, <del>44</del> 3	183,420	231,113	7,064	3.06%
SAM	Baltimore-Washington Intl	Major Washington, D.C., area airport	145,747	1160,613	307, <i>87</i> 9	8,100	2.63%
<b>QVC</b>	Greater Cincinnati Intl	DHL hub, #40 in operations & #48 in cargo worldfyidi	<b>1</b> 43 <b>,69</b> 6	158,353	272,695	15,484	5.68%
ILN	Wilmington, OH	Airborne hub, privately owned	109,623	1120,805	21, <b>89</b> 4 l	) 21,675	<b>99.00</b> %
LGA	New York-Lassuardia	Major New York area airport	106,188	117,019	<b>3</b> 62, <b>07</b> 2	359	0.1 <b>0</b> %
MEM	Memphis <b>inti</b>	Main Fed Ex hub, #24 in operations & #81 in total cargo worldwide	64 <i>,77</i> 5	71,382	<b>353,091</b>	54, <b>706</b>	15. <b>49</b> ‰
DCA	Washington National	Major Washington, DC, area airport	64,390	70,958	322,403		
LCK	Rickenbacker ANGB, OH	Fed Ex large cargo hub, formerly the Flying Tigers hub	29,824	32,866	a ) <b>44,000</b>	11,000	<b>25.00%</b>
SWF	Stewart <b>Intl,</b> NY	CF/Emery & Airborne regional hubs; planned as NYC relidirer	18,0411	119,881	81,797	3,223	3.94%
BGR	Bangor <b>inti,</b> ME	Planned as east coast cargo reliever	527	5811	128,436	272	0.21%

a) **Emplaned** tons only.

b) Estimate provided by Airborne Traffic Management; FAN/RSPA Airport Activity Statistics of Certificated Route Air Carriers.

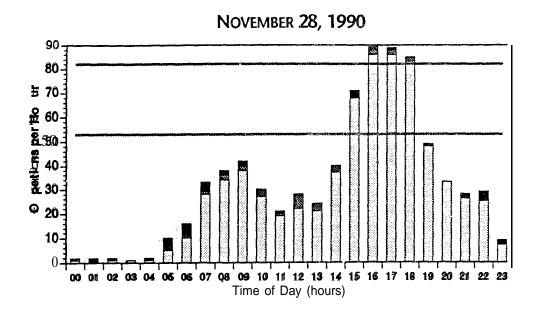
 TABLE 4
 COMPARISON OF RANKINGS IN DELAY AND CARGO TONNAGE

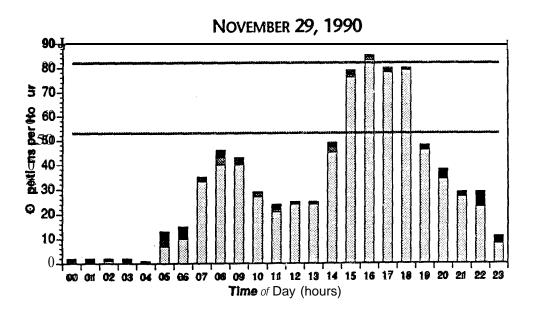
Delay <b>Ranking</b>	Aifport	Cargo Tonnage
1	Newark International	9
2	San Francisco International	7
3	Chicago O'Hare	3
4	New York John F. Kennedy	1
5	New York La Guardia	30
6	Boston Logan	10
7	Denver Stapleton	13
8	Atlanta Hartsfield	6
9	St. Louis International	35
10	Philadelphia International	18

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 Comparison of RANKINGS in Delay and Cargo Tonnage

Delay <b>Ranking</b>	Airport	Cargo Tonnage
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4 <b>5</b>	New York John <b>F.</b> Kennedy New York La Guardia	1 30
6 7	Boston Logan Denver Stapleton	10 13
8	Atlanta Hartsfield St. Louis International	6
10	Philadelphia International	35 18

FIGURE 5 TOTAL HOURLY OPPERATIONS AT JOHN F. KENNEDY INTERNATIONAL AIRPORT





All other Operations
GA Operations
Cargo Operations
VFR Hourly Capacity
IFR Hourly Capacity

• Theoretical capacity taken from the National Plan for Integrated Aignort Systems (NPIAS) database maintained by the FAA.

John F. Kennedy
International Airport (FG)

John F. Kennedy International Airport (Figure 6) exceeded its norhinal MFR capacity of 82 operations per hour during three hours on 11/28/90 and during one haur on 11/29/90 (Figure 5). Cargo operations do contribute to exceeding capacity in those hours, but, as the graph shows, this contribution is slight. Just over 2 percent of the total 90 operations at the busiest hour are due to all-dargo aircraft, about the same percentage as general aviation. This means that, at the busiest hour, there were, only two all-eargo operations. Of the four times JFK's VFR capacity was exceeded, there was a total of only three all-cargo operations. About 90 percent of the cargo operations are scheduled for hours when the airport has ample capacity in good weather and bad.

FIGURE 6 JOHN F. KENNEDY INTERNATIONAL AMERICAN (JFK)

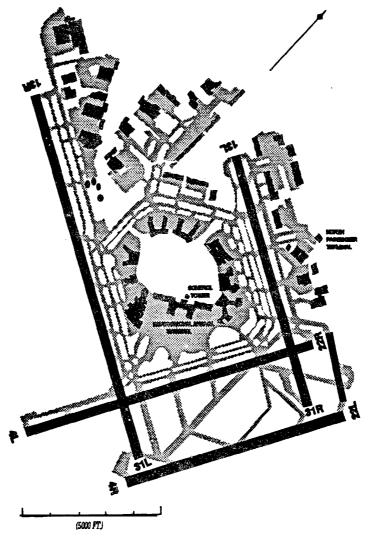
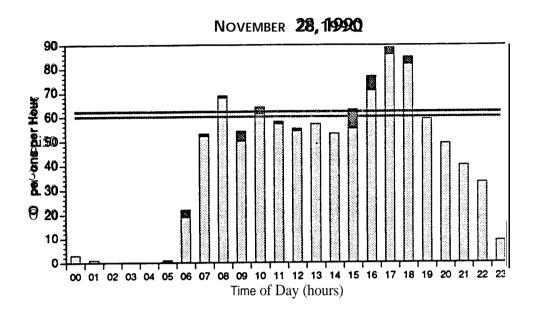
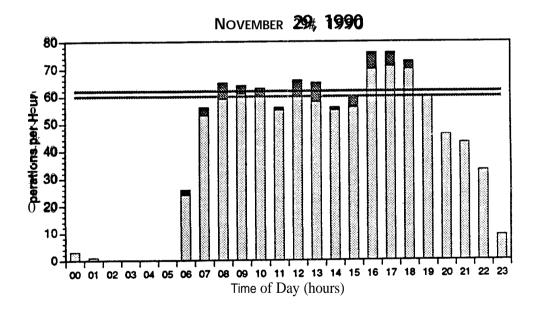


FIGURE 7 TOTAL HOURLY OPERATIONS AT LA GUARDIA INTERNATIONAL AIRPORT



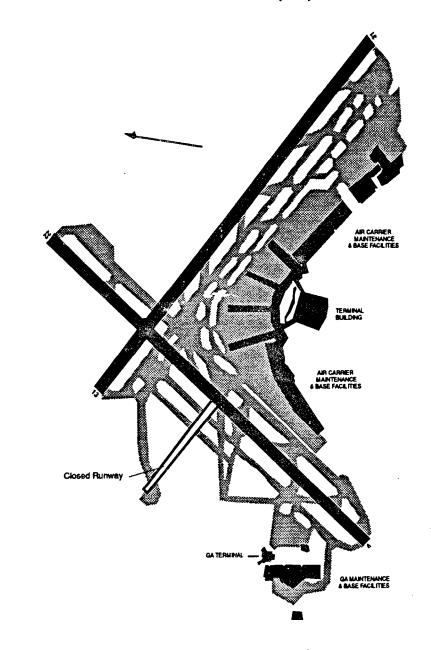


- All other Operations
- ☐ GA Operations
- Cargo Operations
- --- VFR Hourly Capacity .
- IFR Hourly Capacity .
- Theoretical capacity taken from the National Plan for Integrated Airport Systems (**NPIAS**) database maintained by the FM.

LaGuardia Airport (LGA)

LaCuardia Airport (Figure 8) exceeded its VFR capacity of 62 operations per hour six times on 11/28/90 and eight times on 11/29/90 (Figure 7). Since LaGuardia has only one all-bargo flight per day, at 0600, cargo operations were not a factor in adding to coppession.

FIGURE 8 LA GUARDIA INTERNATIONAL AIRPORT (LGA)

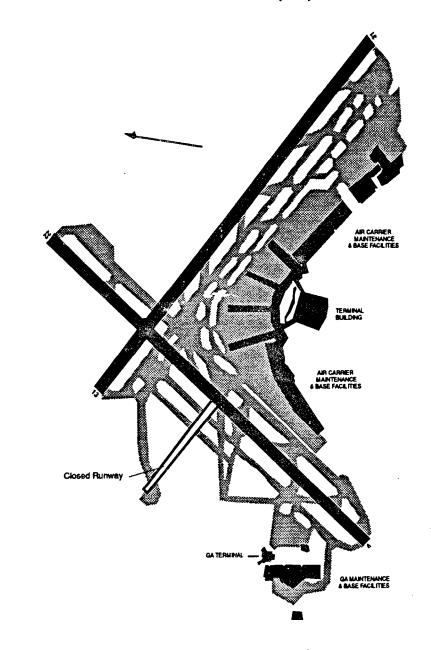


( 5000 FT)

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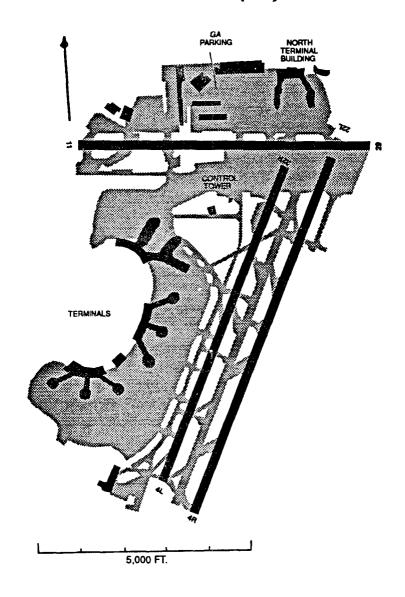


( 5000 FT)

#### Newark International (Exix)

Newark International (Figure 10) exceeded its VFR capacity of 81 operations per hour three times on 11/28/90 and four times on 11/20/90 (Figure 9). All-cargo operations contribute to exceeding Capacity, but this contribution averages about three percent, less than general aviation. At the busiest hour (1700, 111/128/190), there were only two all-cargo operations. At their worst (0900, 1111/129/1900), all-cargo operations represented 6 percent of the total operations, or 5 of 84 operations. About 60 percent of the cargo operations at Newark are scheduled for hours when there is ample capacity in good weather and bad.

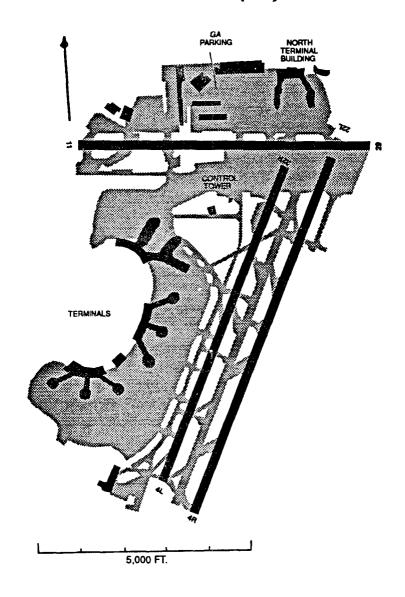
FIGURE 10 NEWARK INTERPLATIONAL AIRPORT (EWR)



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FIGURE 10 NEWARK INTERPLATIONAL AIRPORT (EWR)



# V — Air-cargo Operations in the washington, D.C., Area

**Description of Washington Air-Cargo Operations** 

Washington Dulles
International Airport (IAD)

The Dulles catchment area (from Pennsylvania to North Carolina) generated over \$5.8 billion in air exports in 1989, according to a Virginia Department of Aviation study. Dulles (Figure 11) has grown to become the seventh largest U.S. gateway airport for nonstop passemger flights to Europe. This increase in nonstop flights leads to an increase in passenger travel, and more importantly, an increase in cargo capacity and revenues for the region.

With the transfer of Washington Dulles and Washington National Airports from the Federal Government to the Metropollitan Washington Airports Authority in 1987, a \$1.5 billion capital development program was initiated. The \$800 million program at Dulles includes a new international arrivals building, terminal expansion, and parking and taxiway improvements. Ultimately, two additional runways are planned for construction. With these improvements, the Authority estimates that Dulles will be able to handle up to 700,000 takeoffs and landings per year, making it one of the busiest airports in the world. Passenger load will have increased from **500,000** passengers in 1962 to 20 million by the year 2000. While domestic passenger travel increased 7.3 percent at Dulles last year, international travel jumped nearly 15 percent — double the national average. Since cargo traffic follows passenger traffic, the Washington area can expect an infusion of capital from increased trade and investments.

According to a recent study by the Virginia Department of Aviation, Dulles air cargo has averaged a 24 percent annual growth in cargo tonnage since 1982, making it the fastest-growing East Coast gateway for air freight. The airport currently handles about 370 million pounds annually. The study projects continued growth for domestic air freight due to U.S economic strength, new air freight services, and the growth of facsimile and other electronic communications. The international air freight

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business is expected to grow at a rate equal to or exceeding the last five years due to expansion in world trade, new international routes from Dulles, and the ability of combination, or combi carriers (passenger and freight) to compete effectively with freight-only carriers.

By the fall of 1991, Cargo Building #5 at Dulles will be completed. This building will make a radical difference, tripling the airport's capacity to handle air freight. It will include complete, state-of-the-art services, storage and office space, refrigeration for perishable goods, loading docks for eight large aircraft, and a staging area for trucks to expedite loading and unloading. Included will be a centralized customs facility with a drive-through design to expedite cargo transfer.

Washington Dulles is actively seeking more cargo traffic. According to the former president of the Washington Area Cargo Authority (WACA), "Dulles is a major hub with a very significant untapped cargo potential." And, the president of the Washington Airports Task Force says that "Collectively we're going to make Dulles a major world cargo center. There is a need for a major mid-Atlantic cargo hub, and Dulles is a natural to fulfill that function."

According to the Task Force, Dulles is operating near the maximum capacity of its current cargo facilities, but, when the new facility is ready in the fall of 1991, there will be room to more than triple its cargo operations. (It should be noted that at Dulles the factor that determines cargo capacity is the warehouse/cargo sorting space available, not the runway or airspace capacity.) All-cargo operations at Dulles average 50 to 60 per week. Most all-cargo operations are conducted during off-peak hours.

Washington National Airport(DcA)

Air-cargo facilities at National (Figure 12) include three buildings with more than 60,000 square feet of office, cargo, parking and storage space. The largest facilities are operated by United Airlines. Other air freight operations at the airport are conducted by American, Northwest, TWA, Delta, USAir and Eastern. U.S. Postal Service mail is the predominant cargo item leaving from and arriving at National, averaging over 8 million pounds a month. All the cargo carried from National is either belly or combi cargo. There are no all-cargo operations at this airport Only one all-cargo flight was recorded in 1988.

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## Baltimore/Washington International Airport (BWI)

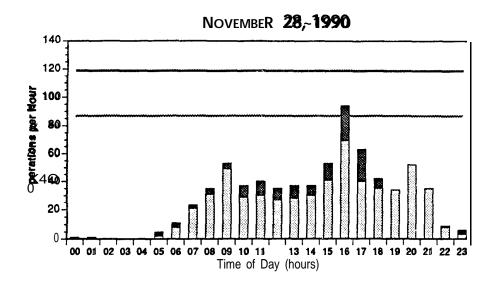
Baltimore/Washington International Airport (Figure 13) reported an increase last year of more than 2 percent in air-cargo volume, handling 244 million pounds. The airport has 330,000 square feet of cargo facilities on more than 30 acres.

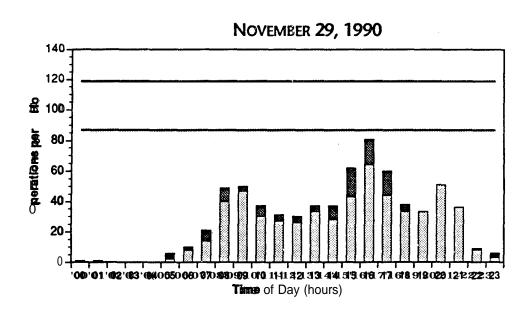
BWI is also actively seeking additional cargo traffic. According to the manager of cargo development at BWI, the airport has always been one of the Nation's most progressive airports in the area of cargo. The airports proximity to Interstate 95 and to the Port of Baltimore are advantageous to both shippers and consignees. About 10 pencern to fille cargo disaddid by powisiair/sea merchandise, utilizing both airline and ship transportation. This special service meets the speed and handling requirements of shipments such as machine and air parts.

New to BWI this year is KLM Royal Dutch Airlines, which uses the new, extended-range Boeing 7474100. This jumbo jet can earry 295 passengers and crewmembers and up to 70,000 pounds of freight in a combi configuration. The ability to haul cargo in the rear of the main deck of the aircraft allows the plane to carry oversize items not suitable for other aircraft (specifically those which depend upon belly cargo). Of interest is the intention of KLM to expand its capacity to export American livestOck.

At present, according to the airport's Planning Office, BWI is & Earning at about 90 percent of the capacity of their existing cargo facilities, and they are planning a large expansion of air freight facilities which will provide more direct ramp access for all-cargo aircraft. There are an average of 150 all-cargo operations at BWI each week. These all-wargo operations are ordinarily scheduled at off-peak hours.

FIGURE 14 TOTAL HOURLY OPERATIONS AT WASHINGTON DULLES INVERNATIONAL ARPORT





All other Operations

GA Operations

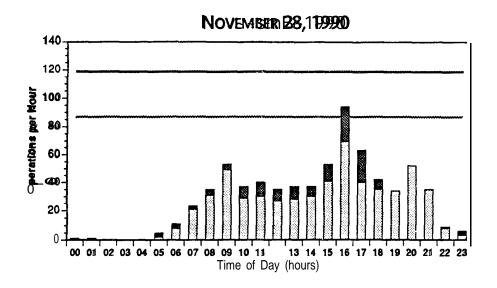
☐ Cargo Operations

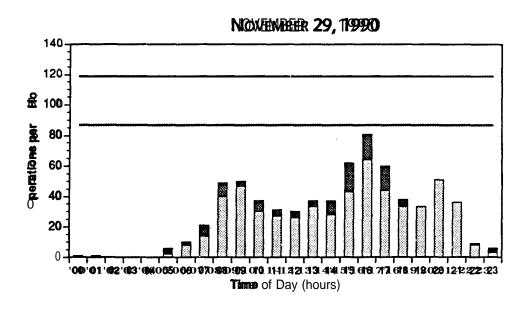
---- VFR Hourly Capacity •

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<sup>\*</sup> Theoretical capacity taken from the National Plan for Integrated Aimoft Systems (NPIAS) database maintained by the FAA.

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- Cargo Operations
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TABLE 5 AIRCRAFT OPERATIONS, WASHINGTON DULLES INTERNATIONAL AIRPORT

Yeu	Total	Alleango
Actual	Operations	Operations
1985	198,000	
1988	241,000	
Forecast	Assuming the po	ercentage of all-cargo operations
	reported in 1988	(Table 2) remains constant at 3.06%
1990	236,000	8,048
	160:060	10.405
1995	<del>108</del> ,000	12/ <b>4</b> 85
1995 2000	<b>452,00</b> 0	12, <b>382</b>

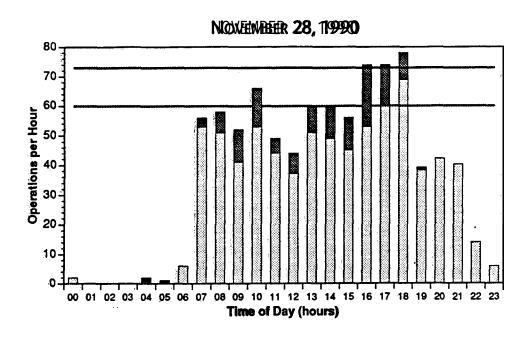
Source for actual and the coast total. operations: FAA-APC-90/6, Terminal Area Forecasts FY 1990-2005, July 1990.

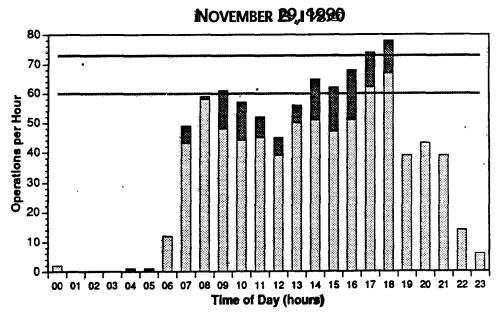
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	150 000	10.000
2000	452,000	<b>13,382</b>

Source for actual and to see total. operations: FAA-APQ-90/46, Terminal Area Forecasts FY 1990-2005, July 1990.

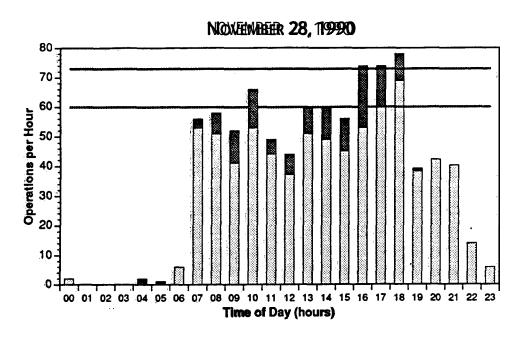
FIGURE 15 TOTAL HOURLY OPERATIONS AT VIVASHINIGTON NATIONAL MIRPORT

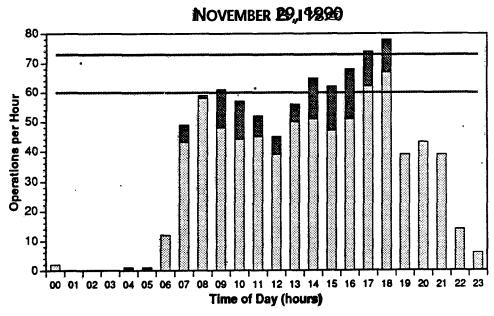




- All other Operations
  GA Operations
  Cargo Operations
  VFR Hourly Capacity •
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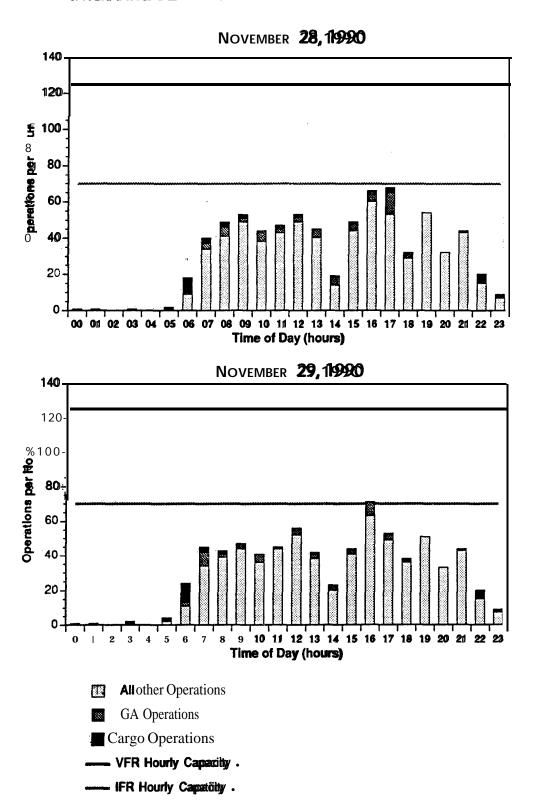


All other Operations
GA Operations
Cargo Operations
VFR Hourly Capacity.

- IFR Hourly Capacity .

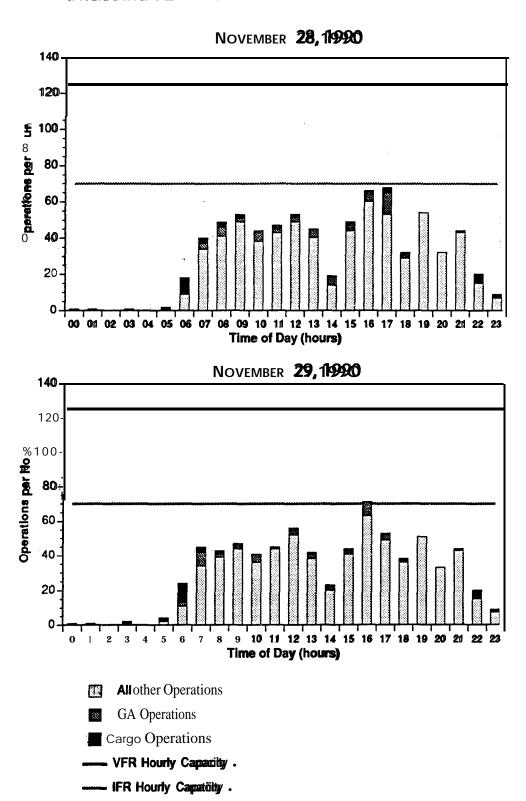
<sup>\*</sup> Theoretical capacity taken from the National Plan for Integrated Airport Systems (NPIAS) database maintained by the FAA.

FIGURE 16 TOTAL HOURLY OPERATIONS AT BALTIMORE WASHINGTON INTERNATIONAL AIRPORT



<sup>\*</sup> Theoretical capacity taken from the National Plan for Integrated **AWYOT** Systems (**NPIAS**) database maintained by the FM.

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FIGURE 17 TIPTION ARMY AIRFIELD (FME)

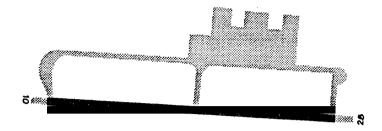


FIGURE 18 MARTIN STATE AIRPORT (MIN)

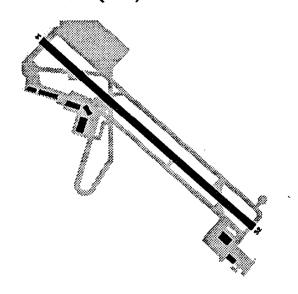
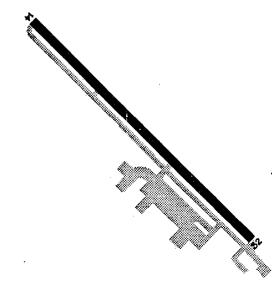


FIGURE 19 WINNCHESTER REGIONAL AIRPORT (W16)



air-cargo facility that could accommodate international flight operations. In addition, a portion of the airfield floods about twice a year. Finally, Tipton is located between National and BWI airports, within the proposed Tri-Area TCA, and immediately adjacent to the proposed VFR flyway through the new TCA.

#### Martin State Airport (kin)

Martin State (Figure 18) is located northeast of Baltimore on Chesapeake Bay. Its only runway is nearly 7,000 feet long, but there is very little room for expansion. Chesapeake Bay is at the south end of the runway, and a highway and rail line are located at the north end. The area around the airfield is already developed, so that noise restrictions would likely become a factor. Noise abatement procedures are already in effect. Finally, the airfield itself is located in a 100-year flood plain, and the Chesapeake Bay end of the airfield is a part of the wetlands under the jurisdiction of the Chesapeake Bay Critical Area Commission. Efforts to develop Martin State would likely run into environmental hurdles that would require years of litigation.

### Winchester Regional Airport (W16)

Winchester Regional Airport (Figure 19), in northwestern Virginia, is in the middle of a capital improvement program that will include a 1,000 foot runway and taxiway extension, for a total runway length of 5,400 feet. This will include upgraded lighting and navigation aids to improve instrument approaches for all-weather operations, a new general aviation passenger terminal, and new hangar, parking, and service area. The Airport Authority sees the airport as a major corporate airport, supporting corporate and business aircraft (including jet), as well as recreational and general aviation aircraft. A commuter airline has expressed an interest in operating in and out of Winchester, and the airport could easily support a light cargo operation. However, although there is room for additional runway extension and widening, the downtown area of Winchester is only two miles from the end of the runway in the direction over which aikcraft normally depart. Noise restrictions could become a problem, particularly for large jet cargo aircraft conducting operations at night.

air-cargo facility that could accommodate international flight operations. In addition, a portion of the airfield floods about twice a year. Finally, Tipton is located between National and BWI airports, within the proposed Tri-Area TCA, and immediately adjacent to the proposed VFR flyway through the new TCA.

#### **Martin State Airport (MTN)**

Martin State (Figure 18) is located northeast of Baltimore on Chesapeake Bay. Its only runway is nearly 7,000 feet long, but there is very little room for expansion. Chesapeake Bay is at the south end of the runway, and a highway and rail line are located at the north end. The area around the airfield is already developed, so that noise restrictions would likely become a factor. Noise abatement procedures are already in effect. Finally, the airfield itself is located in a 100-year flood plain, and the Chesapeake Bay end of the airfield is a part of the wetlands under the jurisdiction of the Chesapeake Bay Critical Area Commission. Efforts to develop Martin State would likely run into environmental hurdles that would require years of litigation.

## Winchester Regional Airport (W16)

Winchester Regional Airport (Figure 19), in northwestern Virginia, is in the middle of a capital improvement program that will include a 1,000 foot runway and taxiway extension, for a total runway length of 5,400 feet. This will include upgraded lighting and navigation aids to improve instrument approaches for all-weather operations, a new general aviation passenger terminal, and new hangar, parking, and service area. The Airport Authority sees the airport as a major corporate airport, supporting corporate and business aircraft (including jet), as well as recreational and general aviation aircraft. A commuter airline has expressed an interest in operating in and out of Winchester, and the airport could easily support a light cargo operation. However, although there is room for additional runway extension and widening, the downtown area of Winchester is only two miles from the end of the runway in the direction over which aikcraft normally depart. Noise restrictions could become a problem, particularly for large jet cargo aircraft conducting operations at night.

### Mantinxhung Eastern West Virginia Regional Airport

Martinsburg, Airport (Figure 20) is located to the south of Martinsburg, West Virginia, just off U.S. Route 11, near Interstate Highway 81. It is 35 air miles from Washington Dulles International Airport, 80 miles from Washington, D.C., and 90 miles from Baltimore The existing east-west runway is approximately 7,000 feet long and is washipipped. The north-south runway is 5,000 feet long. Because U.S. Route 11 borders part of the west side of the airport, the west end of the east-west runway could only be extended about 500 feet without relocating the highway. However, there is ample land available to the east, permitting the extension of the runway to 11,000 feet. Martinsburg is one of the airports still under consideration for a large United Airlines maintenance facility.

The airport authority has learned that it would cost about \$2.0 million for every 1,000 feet of runway and taxiway extension. Thus, extending the east-west runway and parallel taxiway from 7,000 to 11,000 feet would cost \$8 to \$10 million. The airport authority is developing an adjacent business and industrial park. In the spring of 1991, the State of West Virginia plans to begin construction of a freeway interchange from Interstate 81 that will provide improved access to the business park and the airport. According to the airport authority, any necessary cargo facilities could be funded and built by the city and county, and then provided to the cargo operators on a 25 to 30-year leaseback. Alternatively, they could be built by the cargo operators themselves. For international operations, free customs service is available, with prior notice, from the customs office at the Virginia Inland Port located about 30 miles away near Front Royal, Virginia.

Hagerstown Washington County Regional Airport (HGR)

Hagerstown Airport (Figure 21) is located north of Hagerstown, Maryland, approximately 75 miles from Baltimore, Maryland, and 75 miles from Washington, D.C. The existing east-west runway is 5,450 feet long, and the north-south runway is about 3,500 feet long. The east-west runway is LSequipped.

The airport authority has already acquired about 95 acres of land east of the east-west runway, and the Airport Master Plan includes a phased series of extensions to the runway and taxiway on this land. Extending the runway to 6,100 feet would cost about \$3.5 million. Going beyond this length will require a fairly extensive project to tunnel U.S. Highway 11 under the runway.

Extending the runway to 7,000 feet would cost about \$23 million, and an additional 1,000 feet would bring the total to \$45 million. There is additional farm land available that could be acquired to farther extend the runway and taxiway to 10,000 – 12,000 feet. Runway costs for this additional length would not be quite so expensive, since the land would not require as much fill and grading. The airport authority is also developing an adjacent business and industrial park, part of which would provide an excellent site for cargo facilities and taxiway access to the runway.

Extending the runway to 7,000 feet would cost about \$23 million, and an additional 1,000 feet would bring the total to \$45 million. There is additional farm land available that could be acquired to farther extend the runway and taxiway to 10,000 – 12,000 feet. Runway costs for this additional length would not be quite so expensive, since the land would not require as much fill and grading. The airport authority is also developing an adjacent business and industrial park, part of which would provide an excellent site for cargo facilities and taxiway access to the runway.

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A Recisibility/Study/off Regional/Ali-Cargo Airpiots	
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TABLE 7 ARRIVALS AND DEPARTURES BY HOUR AT JOHN F. KENNEDY INTERNATIONAL AIRPORT ON 11 /28/920

ARRIVALS				[	DEPARTUR	ES		TOTALOP	ERATIONS					
													CARGO%	CENI/AW/%
TIME	CARGO	CENIAV	OTHER	TOTAL	CARGO	CENAV	OTHER	TOTAL	CARGO	<b>CENIAV</b> 0	THER T	OTAL	of <b>OPS</b>	of <b>OPS</b>
0000	1	0	0	1	0	0	1	1	1	0	1	2	50.00%	0
0100	1	0	0	1	1	0	0	1	2	0	0	2	100.00%	0
0200	1	0	1	.2	0	0	0	0	1	<b>'O</b>	1	2	50.00%	0
0300	0	0	1	1	0	0	0	0	0	0	1	1	<b>:0</b>	0
0400	0	Ö	0	0	1	:0	1	2	1	0	1	2	50.00%	0
050 <b>0</b>	3	0	5	8	2	0	0	2	5	0	5	10	50.00%	0
060 <b>0</b> .	4	0	a	12	1	1	2	4	5	1	10	16	31.25%	6.25%
0700	2	0	12	14	2	1	16	19	<b>4</b>	1	28	-33	12.12%	3.03%
0800	0	2	15	17	2	0	19	21	2	2	34	38	5.26%	5.26%
0900	1	2	6	9	1	0	32	33	2	2	38	42	4.76%	4.76%
1000	0	0	5	5	0	3	22	25	0	3	27	30	0	10.00%
1100	0	1	12	13	1	0	. 7	8	1	1	19	21	4.76%	4.76%
1200	0	3	6	9	0	3	′1⊧6	19	0	6	22	28	0	21.43%
1300	0	0	14	14	0	3	7	10	0	3	21	24	0	12.50%
1400	0	2	29	31	0	1	8	9	0	3	37	40	0	7.50%
1500	1	0	57	58	2	0	11	13	3	0	68	71	4.23%	0
1600	2	1	48	51	0	1	38	39	2	2	86	90	2.22%	2.22%
1700	1	2	41	44	0	0	45	45	1	<b>-2</b>	86	89	1.12%	2.25%
1800	0	2	27	29	0	0	56	56	0	2	.83	85	0	2.35%
1900	0	0	20	20	1	0	28	29	1	0	48	49	2.04%	0
2000	0	0	20	20	0	0	13	13	0	0	33	33	0	0
2100	0	0	15	15	2	0	11	13	2	0	26	28	7.14%	0
2200	2	0	7	9	2	0	18	20	4	0	25	29	13.79%	0
2300	0	0	5	5	2	0	2	4	2	0	7	9	22.22%	0
	19	1'5	354	388	20	13	353	386	39	28	707	774	5.04%	3.62%

TABLE 7 ARRIVALS AND DEPARTURES BY HOUR AT JOHN F. KENNEDY INTERNATIONAL AIRPORT ON 11 /28/990

	ARRIVALS			ſ	DEPARTU	RES		TOTALOF	PERATIKON	85				
													CARGO%	GENIAW%
TIME	CARGO	GENAV	OTHER	TOTAL	CARGO	<b>GENAV</b>	OTHER	TOTAL	CAREO	<b>GENIAV</b>	OTHER 1	OTAL	of <b>OPS</b>	off oips
0000	1	0	0	1	0	0	1	1	1	0	1	2	50.00%	0
0100	1	0	0	1	1	0	0	1	2	0	0	2	100.00%	0
0200	1	0	1	.2	0	0	0	0	1	0	1	2	50.00%	0
0300	0	0	1	1	0	0	0	0	0	0	1	1	:0	0
0400	0	Ö	0	0	1	:0	1	2	1	0	1	2	50.00%	0
0500	3	0	5	a	2	0	0	2	5	0	5	10	50.00%	0
060 <b>0</b> .	4	0	а	12	1	1	2	4	5	1	10	16	31.25%	6.25%
0700	2	0	12	14	2	1	16	19	<b>¼</b>	1	28	-33	12.12%	3.03%
0800	0	2	15	17	2	0	19	21	2	2	<sup>5</sup> 34	38	5.26%	5.26%
0900	1	2	6	9	1	0	32	33	2	2	38	42	4.76%	4.76%
1000	0	0	5	5	0	3	22	25	0	3	27	30	0	10.00%
1100	0	1	12	13	1	0	. 7	a	1	1	19	21	4.76%	4.76%
1200	0	3	6	9	0	3	1-6	19	0	6	22	28	0	21.43%
1300	0	0	14	14	0	3	7	10	0	3	21	24	0	12.50%
1400	0	2	29	31	0	1	a	9	0	3	37	40	0	7.50%
1500	1	0	57	58	2	0	11	13	3	0	68	71	4.23%	0
1600	2	1	48	51	0	1	38	39	2	2	86	90	2.22%	2.22%
1700	1	2	41	44	0	0	45	45	1	-2	86	89	1.12%	2.25%
1800	0	2	27	29	0	0	56	56	0	2	.83	85	0	2.35%
1900	0	0	20	20	1	0	28	29	1	0	48	49	2.04%	0
200 <b>0</b>	0	0	20	20	0	0	13	13	0	0	33	33	0	0
2100	0	0	15	15	2	0	11	13	2	. 0	26	28	7.14%	0
2200	2	0	7	9	2	0	18	20	4	0	25	29	13.79%	0
2300	0	0	5	5	2	0	2	4	2	2 0	7	9	22.22%	0
	19	1'5	354	388	20	13	353	386	39	28	707	774	5.04%	3.62%

		ARRIVALS			ı	DEPARTUR	RES		TOTAL OF	PERATION	IS			
													CARGO %	GENI AV %
TIME	CARGO	gen av	OTHER	TOTAL	CARGO	:GEN AV	OTHER	TOTAL	CARGO	GEN AV	OTHER	TOTAL	of <b>OPS</b>	of <b>OPS</b>
0000	0	0	3	3	0	0	0	0	0	0	3	3	0	0
0100	0	0.	1	1	0	0	0	0	0	0	1	1	0	0
0200	0	0	0	0	0	0	0	0	0	0	0	0	=	_
0360	0	0	0	0	0	0	0	0	0	0	0	0	-	<del></del>
0400	0	0	0	0	0	0	0	0	0	0	0	0	_	
0500	0	0	0	0	0	1	0	1	0	1	۵.	1	0	100.00%
0600	0	1	5	6	1	1	14	16	1	2	19	22	4.55%	9.09%
0700	0	0	21	21	0	1	31	32	0	1	52	53	0	1.89%
0800	0	1	27	28	9	0	41	.41	0	1	68	69	0	1.45%
0900	0	3	20	23	0	1	30	31	0	4	50	54	0	7.41%
1000	0	3	34	37	0	0	27	27	0	3	61	64	0	4.69%
1100	0	1	32	33	0	0	25	25	0	1	57	58	0	1.72%
1200	0	0	24	24	0	1	30	31	0	1	54	55	0	1.82%
1300	0	0	26	26	0	0	311	31	0	0	57	57	0	0
1400	0	0	30	30	0	0	23	23	0	0	53	53	0	0
1500	0	4	23	27	0	4	32	36	0	a	55	63	0	12.70%
1600	0	3	30	33	0	3	41	44	0	6	71	77	0	7.79%
1700	0	1	48	49	0	2	38	40	0	3	86	89	0	3.37%
1800	0	2	38	40	0	1	44	45	0	3	82	85	0	3.53%
1900	0	0	32	32	0	0	27	27	0	0	59	59	0	0
2000	0	0	26	26	0	0	23	23	0	0	49	49	0	0
2100	0	0	22	22	0	0	18	Ιa	0	0	40	40	0	0
2200	0	0	28	28	0	0	5	5	0	0	33	33	0	0
2300	0	0	9	9	0	0	0	0	0	0	9	9	0	0
	C	19	479	498	1	15	480	496	1	34	959	994	0.109%	3.42%

		1	ARRIVALS			ı	DEPARTUR	RES		TOTAL O	PERATION	IS			
														cargo %	GEN AV %
	TIME	CARGO	GEN AV	OTHER	TOTAL	CARGO	:GEN AV	OTHER	TOTAL	CARGO	gen av	OTHER	TOTAL	of <b>OPS</b>	of <b>OPS</b>
	0000	0	0	3	3	0	0	0	0	0	0	3	3	0	0
	0100	0	0.	1	1	0	0	0	0	0	0	1	1	0	0
	0200	0	0	0	0	0	0	0	0	0	0	0	0	=	_
	0360	0	0	0	0	0	0	0	0	0	0	0	0	-	<del>-</del>
	0400	0	0	0	0	0	0	0	0	0	0	0	0	=	-
	0500	0	0	0	0	0	1	0	1	0	1	.O	1	0	100.00%
	0600	0	1	5	6	1	1	14	16	1	2	19	22	4.55%	9.09%
	0700	0	0	21	21	0	1	31	32	0	1	52	53	0	1.89%
	0800	0	1	27	28	6	0	41	.41	0	1	68	69	0	1.45%
i	0900	0	3	20	23	0	1	30	31	0	4	50	54	0	7.41%
'	1000	0	3	34	37	0	0	27	27	0	3	61	64	0	4.69%
	1100	0	1	32	33	0	0	25	25	0	1	57	58	0	1.72%
	1200	0	0	24	24	0	1	30	31	0	1	54	55	0	1.82%
	1300	0	0	26	26	0	0	31	31	0	0	57	57	0	0
	1400	0	0	30	30	0	0	23	23	0	0	53	53	0	0
	1500	0	4	23	27	0	4	32	36	0	a	55	63	0	12.70%
	1600	0	3	30	33	0	3	41	44	0	6	71	77	0	7.79%
	1700	0	1	48	49	0	2	38	40	0	3	<b>8</b> 6	89	0	3.37%
	1800	0	2	38	40	0	1	44	45	0	3	82	85	0	3.53%
	1900	0	0	32	32	0	0	27	27	0	0	59	59	0	0
	2000	0	0	26	26	0	0	23	23	0	0	49	49	0	0
	2100	0	0	22	22	0	0	18	Ιa	0	0	40	40	0	0
	2200	0	0	28	28	0	0	5	5	C	0	33	33	0	0
	2300	0	0	9	9	0	0	0	0	0	0	9	9	0	0
		C	19	479	498	1	15	480	496	1	34	959	994	0.1 <b>0%</b>	3.42%

TABLE 11 ARRIVALS AND DEPARTURES BY HOUR AT NEWARK INTERNATIONAL AIRPORT ON 11 /28/90

		AR	RRIVALS			D	EPARTUR	RES		TOTALOPE	RATIONS	5			
														CARGO%	GENNAW%
	TIME	CARGO (	GENIAV	OTHER	TOTAL	CARGO	GENIAV	OTHER	TOTAL	CARGO	GENIAV	OTHER	TOTAL	of <b>OPS</b>	of <b>OPS</b>
	0000	0	0	2	2	1	0	0	1	1	0	2	3	33.33%	0
	0100	0	0	1	1	1	0	0	ı.	1	0	1	2	50.00%	0
	0200	1	0	θ	1	0	0	0	0	1	0	0	1	100.00%	0
	0300	1	0	0	1	0	0	0	0	1	0	0	1	100.00%	0
	0400	1	0	0	1	0	0	0	0	1.	0	0	1	100.00%	0
	0500	2	0	2	4	0	2	1	3	2′	2	3	7	28.57%	28.57%
	06 <b>00</b>	3	2	5	10	1	0	12	13	4	2	17	23	17.39%	8.70%
	0700	1	2	37	40	0	0	33	33	1	2	70	73	1.37%	2.74%
	0800	0	2	20	22	3	3	44	50	3	5	64	72	4.17%	6.94%
j	0900	0	3	31	34	1	1	48	50	1	4	79	84	1.19%	4.76%
) I	1000	0	7	31	38	0	0	19	19	0	7	50	57	0	i2.28%
	1100	1	1	23	25	0	2	36	38	1	3	59	63	1.59%	4.76%
	1200	0	3	32	35	1	2	34	37	1	5	66	72	1.39%	6.94%
	1300	0	1	28	29	1	3	31	35	1	4	59	64	1.56%	6.25%
	1400	0	3	33	36	0	2	19	21	0	5	52	57	0	8.77%
	1500	0	5	28	33	0	6	30	36	0	11	58	69	0	15.94%
	1600	3	0	31	34	0	5	38	43	3	5	69	77	3.90%	6.49%
	1700	2	6	58	66	0	5	59	64	2	11	117	130	1.54%	8.46%
	1800	3	3	48	54	2	2	47	51	5	5	95	105	4.76%	4.76%
	1900	0	0	36	36	0	0	23	23	0	0	59	59	0	0
	2000	0	0	22	22	2	0	32	34	2	0	54	56	3.57%	0
	2100	0	0	35	35	1	0	а	9	1	0	43	44	2.27%	0
	2200	0	0	15	15	0	0	17	17	0	0	32	32	0	0
	2300	1	0	11	12	2	0	0	2	3	0	11	14	21.43%	0
		19	38	529	586	16	33	531	580	35	71	11,,060	1,166	3.00%	6.09%

TABLE 11 ARRIVALS AND DEPARTURES BY HOUR AT NEWARK INTERNATIONAL AIRPORT ON 11 /28/90

		ARR	IVALS			DEF	PARTURE	S		TOTALOPE	RATIONS	5			
														CARGO%	GENNAW%
	TIME	CARGO <b>G</b>	eniav c	THER T	OTAL	CARGO <b>G</b>	Eniav C	THER	TOTAL	CARGO	GENIAV	OTHER	TOTAL	of <b>OPS</b>	of <b>OPS</b>
	0000	0	0	2	2	1	0	0	1	1	0	2	3	33.33%	0
	0100	0	0	1	1	1	0	0	1	1	0	1	2	50.00%	0
	0200	1	0	θ	1	0	0	0	0	1	0	0	1	100.00%	0
	0300	1	0	0	1	0	0	0	0	1	0	0	1	100.00%	0
	0400	1	0	0	1	0	0	0	0	1.	0	0	1	100.00%	0
	050 <b>0</b>	2	0	2	4	0	2	1	3	2′	2	3	7	28.57%	28.57%
	06 <b>00</b>	3	2	5	10	1	0	12	13	4	2	17	23	17.39%	8.70%
	0700	1	2	37	40	0	0	33	33	1	2	70	73	1.37%	2.74%
	0800	0	2	20	22	3	3	44	50	3	5	64	72	4.17%	6.94%
	0900	0	3	31	34	1	1	48	50	1	4	79	84	1.19%	4.76%
3 I	1000	0	7	31	38	0	0	19	19	0	7	50	57	0	12.28%
	1100	1	1	23	25	0	2	36	38	1	3	59	63	1.59%	4.76%
	1200	0	3	32	35	1	2	34	37	1	5	66	72	1.39%	6.94%
	1300	0	1	28	29	1	3	31	35	1	4	59	64	1.56%	6.25%
	1400	0	3	33	36	0	2	19	21	0	5	52	57	0	8.77%
	1500	0	5	28	33	0	6	30	36	0	11	58	69	0	15.94%
I	1600	3	0	31	34	0	5	38	43	3	5	69	77	3.90%	6.49%
	1700	2	6	58	66	0	5	59	64	2	11	117	130	1.54%	8.46%
	1800	3	3	48	54	2	2	47	51	5	5	95	105	4.76%	4.76%
	1900	0	0	36	36	0	0	23	23	0	0	59	59	0	0
	2000	0	0	22	22	2	0	32	34	2	0	54	56	3.57%	0
	2100	0	0	35	35	1	0	a	9	1	0	43	44	2.27%	0
	2200	0	0	15	15	0	0	17	17	0	0	32	32	0	0
	2300	1	0	11	12	2	0	0	2	3	0	11	14	21.43%	0
		19	38	529	586	16	33	5311	580	35	71	11,,060	1,166	3.00%	6.09%

TABLE 13 ARRIVALS AND DEPARTURES BY HOUR AT WASHINGTON DULLES INTERNATIONAL AIRPORT 11 /28/90

	ı	ARRIVALS			[	DEPARTUR	ES		TOTALOP	ERATION	S			
			_										CARGO%	GENNAW%
TIME			OTHER	TOTAL		GENIAV	OTHER	TOTAL	CARGO	GENIAV	OTHER	TOTAL	of <b>OPS</b>	of OPS
0000	0		1	1	0	0	0	0	0	0	1	1	0	0
0100	0			1	0	0	0	0	0	0	1	1	0	0
0200	0			0	0	0	0	0	0	0	0	0	_	_
0300	0			0	0	0	0	0	0		0	0	_	_
0400	0	0	0	0	0	0	0	0	0	0	0	0		_
0500	2	0		4	0	1	0	1	2	1	2	5	40.00%	20.00%
0600	1	0	1	2	0	2	7	9	1	2	a	11	9.09%	18.18%
0700	0	0	9	9	1	4	9	14	1	4	18	23	4.35%	117.39%
0800	0	3	25	28	0	1	6	7	0	4	31	35	0	111.43%
0900	0	1	15	16	0	3	34	37	0	4	49	53	0	7.55%
1066	0	7	11	Ιa	0	1	18	19	0	a	29	37	0	21.62%
1100	0	a	18	26	0	2	12	14	0	10	30	40	0	25.00%
1200	0	0	10	10	0	a	17	25	0	а	27	35	0	22.86%
1300	0	7	16	23	0	2	12	14	0	9	28	37	0	24.32%
1400	0	4	18	22	0	3	12	15	0	7	30	37	0	18.92%
1500	0	7	29	36	0	5	12	17	0	12	41	53	0	22.64%
1600	0	12	31	43	0	13	38	51	0	25	69	94	0	26.60%
1700	0	12	12	24	0	11	28	39	0	23	40	63	0	36.51%
1800	0	5	11	16	0	2	24	26	0	7	35	42	0	16.67%
1900	0	0	30	30	0	0	4	4	0	0	34	34	0	0
2000	0	0	27	27	0	0	25	25	0	0	52	52	0	0
2100	0	0	9	9	0	0	26	26	0	0	35	35	0	0
2200	0	0	7	7	1	0	1	2	1	0	a	9	11.11%	0
2300	0	0	3	3	3	0	0	3	3	0	3	6	50.00%	0
	3	66	286	355	5	58	285	348	a	1124	571	703	1.14%	17.64%

TABLE 13 ARRIVALS AND DEPARTURES BY HOUR AT WASHINGTON DULLES INTERNATIONAL AIRPORT 11 /28/90

	,	ARRIVALS			1	DEPARTUR	RES		TOTAL O	PERATION	IS			
		<b></b>											CARGO %	GEN AV %
TIME		GENI AV				GENI AV			CARGO	GENI AV	OTHER	TOTAL	of <b>OPS</b>	of <b>OPS</b>
0000	0	0	1	1	0	0	0	0	0	0	1	1	0	0
0100	0	0	1	1	0	0	0	0	0	0	1	1	0	0
0200	0	0	0	0	0	0	0	0	0	0	0	0	_	_
0300	0	0	0	0	0	0	0	0	0	0	0	0	=	_
0400	0	0	0	0	0	0	0	0	0	0	0	0		_
0500	2	0	2	4	0	1	0	1	2	1	2	5	40.00%	20.00%
0600	1	0	1	2	0	2	7	9	1	2	a	11	9.09%	18219%
0700	0	0	9	9	1	4	9	14	1	4	18	23	4.35%	17.39%
0800	0	3	25	28	0	1	6	7	0	4	31	35	0	11.43%
0900	0	1	15	16	0	3	34	37	0	4	49	53	0	7.55%
1066	0	7	11	l a	0	1	PB	19	0	а	29	37	0	21.62%
1100	0	a	Ιa	26	0	2	12	14	0	10	30	40	0	25.00%
1200	0	0	10	10	0	а	17	25	0	а	27	35	0	22.86%
1300	0	7	16	23	0	2	12	14	0	9	28	37	0	24.32%
1400	0	4	Ιa	22	0	3	12	15	0	7	30	37	0	18.92%
1500	0	7	29	36	0	5	12	17	0	12	41	53	0	22.64%
1600	0	12	31	43	0	13	38	51	0	25	69	94	0	26.60%
1700	0	12	12	24	0	11	28	39	0	23	40	63	0	36.51%
1800	0	5	11	16	0	2	24	26	0	7	35	42	0	16.67%
11900	0	0	30	30	0	0	4	4	0	0	34	34	0	0
2000	0	0	27	27	0	0	25	25	0	0	52	52	0	0
2100	0	0	9	9	0	0	26	26	0	0	35	35	0	0
2200	0		7	7	1	0	1	2	1	0	а	9	11.11%	0
2300	0	0	3	3	3	0	0	3	3	3 0	3	6	50.00%	0
	3			355	5	58	285	348	а	1124	571	703	1.14%	117.64%

TABLE 15 ARRIVALS AND **DEPARTURES** BY HOUR AT WASHINGTON NATIONAL AIRPORT 11/28/90

				RATIONS	TOTAL OPE		S	PARTURE	D			ARRW/QS	,	
GEN AV %	CARGO %	OTAL	ATUED T	PENE AND C	CARGO G	OTAL	OTHER 1	CENL AV	CARGO	TOTAL	OTHER	gen av	CARCO	TIME
of <b>OPS</b>	of <b>OPS</b>													
0	0	2	2	0	0	0	0	0	0	2	2	0	0	0000 0100
=	<del>_</del>	0	0	0	0	0	0	0	0	0	0	0	0	0200
	<b>=</b>	0	0	0	0	0	0	-	0	0	0	0	0	
***	=	0	0	0	0	0	0	0		0	0	1		0300 0400
100.00%	0	2	0	2	0	1	0	1	0	0	0		0	
100.00%	0	1	0	1	0		0	1	0	0	0	0	,0	0500
0	0	6	6	0	0	5	5	0	0	04	1	0	0	0600
5.36%	0	56	53	3	0	35	34	1	0	21	19	2	0	0700
12.07%	0	58	511	7	0	32	30	2	0	26	21	5	0	0800
21.15%	0	52	41	11	0	21	Ιa	3	0	31	23	a	0	0900
19.70%	0	66	53	13	0	32	28	4	0	34	25	9	0	11000
10.20%	0	49	44	5	0	19	Ιa	1′	0	30	26	4	0	1100
15.91%	0	44	37	7	0	26	20	6	0	18	17	1	0	1200
15.00%	0	60	51	9	0	28	22	6	0	32	29	3	0	1300
18.33%	0	60	49	11	0	38	32	6	0	22	17	5	0	1400
119.64%	0	56	45	11	0	28	22	6	0	28	23	5	0	<b>a500</b>
28.38%	0	74	53	21	0	36	24	12	0	38	29	9	0	1600
18.92%	0	74	60	14	0	45	37	a	0	29	23	6	0	1700
11.54%	0	78	69	9	0	36	33	3	0	42	36	6	0	1800
2.56%	0	39	38	1	0	16	16	0	0	23	22	1	0	1900
0	0	42	42	0	0	20	20	0	0	22	22	0	0	2000
0	0	40	40	0	0	17	17	0	0	23	23	0	0	2100
0	0	14	14	0	0	0	0	0	0	14	14	a	0	2200
0	0	6	6	0	0	0	0	0	0	6	6	0	0	2300
14.22%	0	879	754	125	0	436	376	60	0	443	378	65	0	

TABLE 15 ARRIVALS AND **DEPARTURES** BY HOUR AT WASHINGTON NATIONAL AIRPORT 11/28/90

				RATIONS	TOTAL OPE		S	PARTURE	D			ARRW/QS	,	
GEN AV %	CARGO %	OTAL	ATUED T	PENE AND C	CARGO G	OTAL	OTHER 1	CENL AV	CARGO	TOTAL	OTHER	gen av	CARCO	TIME
of <b>OPS</b>	of <b>OPS</b>													
0	0	2	2	0	0	0	0	0	0	2	2	0	0	0000 0100
=	<del>_</del>	0	0	0	0	0	0	0	0	0	0	0	0	0200
	<b>=</b>	0	0	0	0	0	0	-	0	0	0	0	0	
***	=	0	0	0	0	0	0	0		0	0	1		0300 0400
100.00%	0	2	0	2	0	1	0	1	0	0	0		0	
100.00%	0	1	0	1	0		0	1	0	0	0	0	,0	0500
0	0	6	6	0	0	5	5	0	0	04	1	0	0	0600
5.36%	0	56	53	3	0	35	34	1	0	21	19	2	0	0700
12.07%	0	58	511	7	0	32	30	2	0	26	21	5	0	0800
21.15%	0	52	41	11	0	21	Ιa	3	0	31	23	a	0	0900
19.70%	0	66	53	13	0	32	28	4	0	34	25	9	0	11000
10.20%	0	49	44	5	0	19	Ιa	1′	0	30	26	4	0	1100
15.91%	0	44	37	7	0	26	20	6	0	18	17	1	0	1200
15.00%	0	60	51	9	0	28	22	6	0	32	29	3	0	1300
18.33%	0	60	49	11	0	38	32	6	0	22	17	5	0	1400
119.64%	0	56	45	11	0	28	22	6	0	28	23	5	0	<b>a500</b>
28.38%	0	74	53	21	0	36	24	12	0	38	29	9	0	1600
18.92%	0	74	60	14	0	45	37	a	0	29	23	6	0	1700
11.54%	0	78	69	9	0	36	33	3	0	42	36	6	0	1800
2.56%	0	39	38	1	0	16	16	0	0	23	22	1	0	1900
0	0	42	42	0	0	20	20	0	0	22	22	0	0	2000
0	0	40	40	0	0	17	17	0	0	23	23	0	0	2100
0	0	14	14	0	0	0	0	0	0	14	14	a	0	2200
0	0	6	6	0	0	0	0	0	0	6	6	0	0	2300
14.22%	0	879	754	125	0	436	376	60	0	443	378	65	0	

TABLE 17 ARRIVALS AND DEPARTURES BY HOUR AT BALTIMORE-WASHINGTON BINEERINATIONIAL APPOINT ON 11/28/90

				RATIONS	TOTALOPE		ES	EPARTUR	D			RRIVALS	P	
GENNAW%	CARGO%													
off oips	of <b>OPS</b>	TOTAL	OTHER	GENIAV	CARGO	TOTAL	OTHER	<b>GENIAV</b>	CARGO	TOTAL	OTHER	<b>GENIAV</b>	CARGO	TIME
0	100.00%	1	0	0	1	1	0	0	1	0	0	0	0	0000
0	100.00%	1	0	0	1	1	0	0	1	0	0	0	0	0100
-	_	0	0	0	0	0	0	0	0	0	0	0	0	0200
0	100.00%	1	0	0	1	1	0	0	1	0	0	0	0	0300
<u></u>	_	0	0	0	0	0	0	0	0	0	0	0	0	0400
0	50.00%	2	1	0	1	1	1	0	0	1	0	0	1	0500
5.56%	44.44%	18	9	1	a	11	7	0	4	7	2	1	4	0600
7.50%	7.50%	40	34	3	3	20	15	2	3	20	19	1	0	0700
10.20%	6.12%	49	41	5	3	18	17	1	0	31	24	4	3	0800
3.77%	3.77%	53	49	2	2	32	28	2	2	21	21	0	0	0900
13.64%	0	44	38	6	0	31	28	3	0	13	10	3	0	1000
8.51%	0	47	43	4	0	a	6	2	0	39	37	2	0	11 <b>0</b> C
7.55%	0	53	49	4	0	25	23	2	0	28	26	.2	0	1200
111.11%	0	45	40	5	0	39	36	3	0	6	4	2	0	1300
26.32%	0	19	14	5	0	3	3	0	0	16	11	5	0	1400
110.20%	0	49	44	5	0	12	10	2	0	37	34	3	0	1500
9.09%	0	66	60	6	0	33	31	2	0	33	29	4	0	1300
17.65%	4.41%	68	53	12	3	51	42	а	1	17	11	4	2	1700
9.38%	0	32	29	3	0	a	6	2	0	24	23	1	0	1800
0	0	54	54	0	0	27	27	0	0	27	27	0	0	1900
0	0	32	32	0	0	a	a	0	0	24	24	0	0	2000
0	2.27%	44	43	0	1	34	33	0	1	10	10	0	0	2100
0	25.00%	20	15	0	5	2	1	0	1	18	14	0	4	2200
C	22.22%	9	7	0	2	2	1	0	1	7	6	0	1	2300
8.17%	4.15%	747	655	61	31	368	323	29	16	379	332	32	15	

TABLE 17 ARRIVALS AND DEPARTURES BY HOUR AT BALTIMORE-WASHINGTON BINEERINATIONIAL APPOINT ON 11/28/90

				RATIONS	TOTALOPE		ES	EPARTUR	D			RRIVALS	P	
GENNAW%	CARGO%													
off oips	of <b>OPS</b>	TOTAL	OTHER	GENIAV	CARGO	TOTAL	OTHER	<b>GENIAV</b>	CARGO	TOTAL	OTHER	<b>GENIAV</b>	CARGO	TIME
0	100.00%	1	0	0	1	1	0	0	1	0	0	0	0	0000
0	100.00%	1	0	0	1	1	0	0	1	0	0	0	0	0100
-	_	0	0	0	0	0	0	0	0	0	0	0	0	0200
0	100.00%	1	0	0	1	1	0	0	1	0	0	0	0	0300
<u></u>	_	0	0	0	0	0	0	0	0	0	0	0	0	0400
0	50.00%	2	1	0	1	1	1	0	0	1	0	0	1	0500
5.56%	44.44%	18	9	1	a	11	7	0	4	7	2	1	4	0600
7.50%	7.50%	40	34	3	3	20	15	2	3	20	19	1	0	0700
10.20%	6.12%	49	41	5	3	18	17	1	0	31	24	4	3	0800
3.77%	3.77%	53	49	2	2	32	28	2	2	21	21	0	0	0900
13.64%	0	44	38	6	0	31	28	3	0	13	10	3	0	1000
8.51%	0	47	43	4	0	a	6	2	0	39	37	2	0	11 <b>0</b> C
7.55%	0	53	49	4	0	25	23	2	0	28	26	.2	0	1200
111.11%	0	45	40	5	0	39	36	3	0	6	4	2	0	1300
26.32%	0	19	14	5	0	3	3	0	0	16	11	5	0	1400
110.20%	0	49	44	5	0	12	10	2	0	37	34	3	0	1500
9.09%	0	66	60	6	0	33	31	2	0	33	29	4	0	1300
17.65%	4.41%	68	53	12	3	51	42	а	1	17	11	4	2	1700
9.38%	0	32	29	3	0	a	6	2	0	24	23	1	0	1800
0	0	54	54	0	0	27	27	0	0	27	27	0	0	1900
0	0	32	32	0	0	a	a	0	0	24	24	0	0	2000
0	2.27%	44	43	0	1	34	33	0	1	10	10	0	0	2100
0	25.00%	20	15	0	5	2	1	0	1	18	14	0	4	2200
C	22.22%	9	7	0	2	2	1	0	1	7	6	0	1	2300
8.17%	4.15%	747	655	61	31	368	323	29	16	379	332	32	15	



## Report to Compress

## A Feasibility Study of Regional Air-Cargo Airports:

Including a Case Study of a Regional Air-Cargo Center for the Washington, D.C., Area

Report of the Federal Aviation Administration Pursuant to Senate Report 101-121 Accompanying the Department of Transportation and Related Agencies Appropriations Act, 1990